TOWN OF CAMDEN Maine

Municipal Budgets FY25



2023-2024 Budget Committee Roster

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Budget Committee Ground Rules FY24-25 Department Heads **Budget Committee** Finance Director submit Budget and Town Manager deliberates on budget requests to Finance prepare budget to proposals by Department Director and Town Heads and Town Manager submit to Budget Manager Committee and makes recommendations to Select Board Select Board deliberates Voters approve final on recommendations by budget at the polls DHs, TM and Budget in June (Town Committee and Meeting) recommends final budget for voter approval.

1. RESPONSIBILITIES

Camden Charter: Budget Committee Action on the Proposed Budget

- (1) The Budget Committee may meet during the development of the proposed budget and shall meet upon completion of the proposed budget prepared by the Town Manager, as outlined in (2) below. The committee shall keep a written record and an audio record of the meetings to include the votes taken at each meeting.
- (2) Prior to the final review of the proposed budget by the Select Board, the Budget Committee shall meet and adopt recommendations concerning the Town Manager's proposed budget. The recommendations shall be reported to the Select Board prior to its final review of the budget. The Budget Committee's recommendations shall be included in the Town Warrant for consideration by the voters at the annual Town Meeting.

Maine Freedom of Access Law (This has not been done the last 3 years due to COVID and also because the members have been appointed by the Select Board. This law refers to elected officials.). We do recommend you still complete Freedom of Access training if you have time.

Within 120 days after becoming a Budget Committee member, you are required to complete Freedom of Access Act (FOAA) training. You can take the following steps to complete your training:

- 1. Thoroughly review the Frequently Asked Questions on the State of Maine FOAA website: https://www.maine.gov/foaa/faq/index.shtml. As an alternative, you can attend training sessions: https://memun.org/Member-Center/Video-Training-Library
- 2. Make a written or electronic record attesting that you have completed the training: https://www.maine.gov/foaa/Training/CERTIFICATE-OF-COMPLETION.pdf

3. Submit your completed certification to the Town Manager's Office: jesancy@camdenmaine.gov

As a final point, remember that an individual budget committee member has no authority to act on his or her own. Any duties and authority described in the Camden Charter are granted to a budget committee, not a budget committee member. Therefore, official action on behalf of the committee must be conducted through an official vote by a quorum of the committee.

2. RULES OF ORDER

The Budget Committee uses the following rules to consider issues, take votes and reconsider issues.

Meetings: The Budget Committee meets every Thursday during the month of March to review and make recommendations, by a vote of the Committee, to the Select Board on the General Fund Budget.

Quorum: The Chair will announce the number of Budget Committee members in attendance and announce if there is a quorum (at least 6 of the 11 members are present).

Questions/Comments: Outside of open question periods during and directly after presentations, the Chair will call on members who have questions or comments and ask the committee to vote on items when they determine it to be appropriate.

Actions: To take action, there must be a motion, a second, and a vote. The vote must have a majority of those present pass.

In order to <u>reconsider</u> an item someone must make a motion to reconsider. The motion must be seconded, and it must pass in order to be reconsidered and discussed.

The Committee cannot keep revisiting items that we have considered and voted on. Therefore, if an item has already been reconsidered previously it cannot be reconsidered again unless someone on the <u>winning side</u> makes a motion to reconsider and it must pass by a 2/3 vote.

Recommendations: The Budget Committee provides formal recommendations on the budget to the Select Board through voting on all Departmental budgets in the General Fund Budget. The Budget Committee also reviews the Wastewater, Snow Bowl and Opera House special revenue funds and is not required to take a formal vote.

3. PROCEDURE

1. Committee Materials. Budget Committee members will receive printed copies of the proposed budget and a link to the budget information center on the Town's website a week prior to the first budget meeting. All materials presented in meetings will be posted

in the budget information center on the Town's website. For the purposes of Committee deliberations it is important that all committee members receive the same information at the same time.

- 2. **Presentation on Departmental Budgets.** The Town Manager and/or Department Head(s) will present the budgets for all the departments.
- 3. **Open Question Period.** The Town Manager and/or Department Heads may field questions during the departmental budget presentations. After the presentation the Chair will open the floor to additional questions about anything in the department budget.
- 4. **Approval of Department Budgets**. Once all questions have been answered either a Committee member will make a motion, or the Chair will call for a motion to be made. Once a motion has been approved the Committee will move on to the next department budget for consideration.

- (2) Report to and be directly responsible to the Town Manager for the administration of the Wastewater Department.
- (3) Have the authority to hire and supervise all personnel working for, and in connection with, the Wastewater Department, as directed by the Town Manager.
- (4) Be responsible for assisting the Town Manager in collecting the necessary data for the preparation of the annual budget for submission to the Wastewater Commissioners.
- (5) In coordination with the Town Manager, advise the Commissioners on all matters pertaining to capital improvements, which shall include an annual updating of the ten (10)-year Wastewater capital improvement plan, and other matters affecting wastewater disposal.
- (6) Prepare and submit to the Town Manager data necessary for the preparation of articles pertaining to capital expenditures on sewer-related projects for inclusion in the Town Warrant, and necessary for preparation of any other Articles for inclusion in the Town Warrant concerning the Wastewater Department.
- (7) Assist the Town Manager in establishing and carrying out purchasing procedures to be followed in connection with the operation and maintenance of the Department within the framework of the operating budget as approved by the Wastewater Commissioners.
- (8) Attend all meetings of the Wastewater Commission, except when matters pertaining to the Superintendent's employment are being considered.
- (9) Be responsible to the Town Manager and to the Wastewater Commissioners for duties and responsibilities assigned by the Wastewater Commissioners or the Town Manager in carrying out all capital improvements.

Article VI Financial Procedures

Section 6.01 Fiscal Year.

The fiscal year of the Town shall begin on the first day of July and end on the last day of June of the subsequent year.

Section 6.02 Submission of Budget Schedule, Message and Format. [Amended 6-14-2022

- (1) Schedule. The schedule for preparation and submission of the proposed Annual Budget for the ensuing fiscal year shall be established annually by the Town Manager and Select Board. The schedule shall include proposed dates for the public meetings as required in § 6.05(1).
- (2) Town Manager shall submit to the Select Board for their review a budget for the ensuing fiscal year and a budget message. The Select Board shall review that budget and reconsider the budget for final approval after the Budget Committee has reported its recommendations to the Select Board. Such final approval shall be in accordance with the provisions set forth in Section 6.05, Select Board Action on the Budget.
- (3) Budget Message. The Town Manager's budget message shall explain the budget in fiscal terms and work programs. It shall outline the proposed financial policies of the Town for the ensuing fiscal year, describe the important features of the budget, indicate any major changes from the current year in financial policies, expenditures, and revenues together with the reasons for such changes, summarize the Town's debt position and include such other material the Town Manager deems desirable or the Select

Board requests.

- (4) Format. The budget shall provide a complete financial plan of all Town funds and activities, for the ensuing fiscal year, except as required by this Charter. The budget shall be in such form as the Town Manager deems desirable or the Select Board may require.
- (5) Organization. In organizing the budget, the Town Manager shall utilize the most feasible combination of expenditure classifications by fund, organization unit, program purpose or activity, and object. It shall include:
- (a) A clear general summary of the contents, and details of all estimated income and all proposed expenditures, including debt service, for the ensuing fiscal year;
- (b) Comparative figures for actual year-to-date and estimated income and expenditures of the current fiscal year;
- (c) Anticipated income and expenditures for the remainder of the fiscal year; and
- (d) Actual income and expenditures for the preceding three (3) fiscal years.

Section 6.03 **Budget Committee.** [Amended 6-13-23]

- (1) Purpose and Composition. The Budget Committee shall consist of eleven (11) regular members, to cooperate with the Select Board, Town Manager, Finance Director, other Town departments, and Superintendent of Schools (in the event the Town operates its own school system), in making recommendations concerning all appropriation articles in the Warrant.
- (2) Appointment by Select Board. Camden citizens interested in serving on the Budget Committee must submit a Committee Interest Form to the Town Office, in order to be considered for membership on the Budget Committee.
- (3) Terms. Members shall serve for staggered three (3)-year terms, commencing on the date of the Town Meeting. Members may serve for three (3) consecutive terms, after which they shall be ineligible to serve for one (1) year before they are allowed to serve up to three (3) consecutive year terms, subject to said gap year(s) thereafter.
- (4) Election of Officers and Governing Rules.
- (a) The members of the Budget Committee shall vote to set their governing rules of order.
- (b) Six (6) members of the eleven (11) shall constitute a quorum.
- (c) Current members of the Budget Committee shall elect a Chair and Vice Chair.

Section 6.04 Budget Committee Action on the Proposed Budget. [Amended 6-14-2022

- (1) The Budget Committee may meet during the development of the proposed budget and shall meet upon completion of the proposed budget prepared by the Town Manager, as outlined in (2) below. All Budget Committee meetings shall be open to the public. The committee shall keep a written record and an audio record of the meetings to include the votes taken at each meeting.
- (2) Prior to the final review of the proposed budget by the Select Board, the Budget Committee shall meet and adopt recommendations concerning the Town Manager's proposed budget. The recommendations

shall be reported to the Select Board prior to its final review of the budget. The Budget Committee's recommendations shall be included in the Town Warrant.

Section 6.05 Select Board Action on the Proposed Budget. [Amended 6-14-2022

(1) Public Meetings. The Select Board shall hold at least two public meetings, where the proposed budget is discussed. The first meeting shall be to deliberate and ask for comments from the public before the Select Board finalizes the Annual Town Warrant. Both the Budget Committee's recommendations and the Town Manager's proposed budget shall be presented at the public meeting.

The second meeting may be an informational meeting to answer questions on the Select Board's proposed budget.

- (2) Final Review of the Proposed Budget. At a Select Board meeting, the Select Board shall review the Budget Committee's recommendations, comments received from the public and the budget as prepared by the Town Manager. The Select Board shall then vote to place the Town Manager's proposed budget, with or without amendments, on the Town Warrant along with the Budget Committee's budget recommendations.
- (3) Publication of the proposed budget. Following their vote on the proposed budget, the Select Board shall publish a general summary of their budget recommendations and the recommendations of the Budget Committee. Copies of the proposed budget and recommendations shall be available at the Town Office, printed in the Town Report, and be available on the Town Website.

Section 6.06 Town Vote on the Budget. [Amended 6-14-2022; 6-13-23]

- (1) The Annual Budget shall be included in appropriation Articles in the Town Warrant and shall be voted upon by the qualified voters of the Town at the Annual Town Meeting, as outlined in Article I, § 1.02.
- (2) Form of the Budget Articles. The recommendations of both the Select Board and Budget Committee shall be included in budget revenue and expense Warrant Articles, and voters shall be asked to adopt the Select Board's recommendations. The expense budget line item Warrant Article shall be limited to a single typical expense category as approved by the Select Board.
- (3) In the event the article fails to pass it will be funded at the previous year's amount and shall state last year's amount.
- (4) Adoption of the budget shall constitute appropriations of the amounts specified therein as expenditures from the funds indicated, and shall constitute a levy of the property tax thereby required.
- (5) A copy of the final approved budget, as adopted at Town Meeting, shall be certified by the Select Board and filed with the Assessor.
- (6) Copies of the final budget and capital program as adopted shall be preserved as public records. State Law Reference: Title 1 MRSA, § 401 et seq.

Section 6.07 Administration of Budget, Departmental Work Plans, and Revisions.

- (1) Departmental Work Plans. At such time as the Town Manager shall specify, each department, office, or agency shall submit work programs for the ensuing fiscal year showing the requested allotments of its appropriation by periods within the year and duly signed by the department head.
- (2) Town Manager Review. The Town Manager shall review and authorize departmental allotments with or

without revision as early as possible in the fiscal year.

(3) Revisions to Allotments. The Town Manager may revise allotments within a department's approved budget during the year if the Town Manager deems it necessary, and shall revise them to accord with any supplemental, emergency, reduced, or transferred appropriations made.

Section 6.08 Tax Anticipation Borrowing Guidelines.

If the Town of Camden finds it necessary to borrow money in anticipation of taxes, the following guidelines shall be followed to the extent practicable:

- (1) Invitations to bid shall be extended to all local banks at the same time.
- (2) Invitations shall be dated and delivered to the banks at least ten (10) complete banking days prior to the bid openings and award.
- (3) Invitations to bid shall specify the following:
- (a) The maximum amount to be borrowed.
- (b) A clearly defined method of borrowing; i.e., as needed or lump-sum.
- (c) Planned maturity dates of said notes, and any required prepayment options.
- (d) Estimated planned borrowing and repayment schedule. (Does not apply if borrowing is on a lump-sum basis.)
- (e) The date, time, and place bids are due, and the date bids will be opened and awarded.
- (f) The Town's right to accept or reject any or all bids.
- (g) The method by which interest shall be calculated; e.g. actual number of days outstanding over a three hundred and sixty-five (365) day period.
- (4) Bidders shall be asked to submit interest rates in multiples of one one-hundredth of one percent (0.0001%).

Section 6.09 Administration of Unexpended Balances and Fund Transfers.

- (1) The Select Board may, after a duly advertised Public Hearing:
- (a) Vote to carry over any unexpended year-end balance to a surplus account or from any account previously approved by Town Meeting vote from the then current fiscal year to the next fiscal year in that same account. Those carry-over balances shall be deemed appropriated for that same account for the next fiscal year.
- (b) Vote to transfer funds from departmental accounts with balances to other departmental accounts to cover overdrafts.
- (c) Vote to transfer an amount not to exceed ten percent (10%) of the unexpended balances from any budgetary department to another budgetary department of the annual budget, subject to the limitations contained in this article, during the period from April 1 to the date of the Annual Town Meeting in June. The transfer of unexpended balances from various budgetary categories shall not increase the expenditure in any budgetary category by an amount that exceeds two-twelfths (2/12) of the budgeted amount approved for that budgetary category.
- (2) Any expenditure from the Town's Surplus Account shall be approved by the voters at an Annual or

Special Town Meeting.

Section 6.10 Lapse of Appropriations for Capital Expenditures.

An appropriation for a capital expenditure shall continue in force until the purpose for which it was made has been accomplished or abandoned.

State Law Reference: 30-A MRS, § 5801, § 5802.

Section 6.11 Endowment Funds and Gift Management.

From time to time, people and/or organizations donate assets to the Town to be managed by the Town and used for the benefit of Town residents. These assets shall be collectively called the Endowment Funds.

- (1) All assets, including cash, financial instruments, or real property donated to the Town may be accepted only upon a vote of acceptance by the voters of the Town at a Special or regular Town Meeting in accordance with Title 30-A MRS § 5652-5655.
- (2) Accepted assets shall be managed in the following manner:
- (a) Assets contributed to the Town in the form of a Trust or with other specific bequest language shall be managed in accordance with the stipulations of the Trust or the specific bequest language.
- (i) Endowment Funds Committee. The Select Board shall appoint a three (3) person Endowment Funds Committee to ensure that the Endowment Funds are managed in accordance with the Investment Policy Statement. The Investment Policy Statement shall be recommended by the Endowment Funds Committee and approved by the Select Board. The members of the Endowment Funds Committee shall be appointed by the Select Board from interested and qualified Town residents for staggered three (3)-year terms.
- (ii) Registered Investment Advisor. The Town shall employ one or more Registered Investment Advisor(s) as recommended by the Endowment Funds Committee and approved by the Select Board. The Registered Investment Advisor(s) shall perform to the standards established in the Investment Policy Statement or shall be subject to replacement by the Select Board upon the advice of the Endowment Funds Committee. The Select Board shall issue a Request for Proposal at least every five (5) years from at least three (3) Registered Investment Advisors so that high quality management of the Endowment Funds can be maintained.
- (iii) Beneficiary Advisers Committee. The Select Board shall appoint a Beneficiary Advisers Committee not to exceed five (5) members; two (2) shall be Select Board members, plus the Town Manager, the Town Finance Director and the General Assistance Manager. They shall be responsible to select beneficiaries to receive distributions from the various Trusts in accordance with the stipulations of each Trust. The Beneficiary Advisors Committee, in conjunction with the Endowment Fund Committee, shall exercise prudence in the distribution of funds from the Trusts so that the Trusts can operate into perpetuity. No one may simultaneously be a member of the Endowment Funds Committee and Beneficiary Advisers Committee.
- (iv) If the intended purpose of a Trust can no longer be satisfied because that need has been extinguished or is satisfied through some other mechanism, then the Select Board shall pursue legal remedies so that the Trust can distribute funds for some similar purpose.
- (b) Assets other than real property, or not in a Trust, or with no specific bequest language, donated to the Town, shall be converted to cash by the Select Board and placed in the Surplus Account.
- (c) Assets, other than real property donated to the Town, with donor stipulations shall be converted to cash by the Select Board and placed in an account specifically identified to be used as the donor stipulated.

These donated assets may be moved to any other account or purpose to the extent such action does not conflict with the stipulations placed on the gift by the donor.

(d) Real property is donated to the Town. The Select Board shall decide if the property should be retained by the Town or sold. If the property is sold, then the proceeds shall be placed in the Surplus Fund.

Section 6.12 Annual Audit.

As authorized by law, the Town Manager shall each year appoint a Certified Public Accountant or accountants, with the approval of the Select Board, for the purpose of conducting the annual audit of the prior fiscal year's municipal finances.

State Law Reference: Title 30-A MRS § 5823.

Section 6.13 Bonding Requirements.

The Select Board shall require a bond, satisfactory to them and paid for by the Town, by a reputable surety company or other acceptable sureties such as the Town's Property and Casualty Insurance Policy, for all persons entrusted with the collection, custody or disbursements of any moneys of the Town.

State Law Reference: Title 30-A MRS § 5601, Title 36 MRS § 755.

Article VII

Growth Management and Long-Range Planning

Section 7.01 Purpose.

Camden recognizes that in order to survive and prosper in a rapidly changing world, it needs to be diligent about providing for and implementing Growth Management and Long-Range Planning. In accordance with Title 30-A MRS, § 4323-4326, a municipal growth management program may include a Comprehensive Plan and an Implementation Program. The Town's existing Comprehensive Plan and existing land use ordinance and their amendments and successors shall comply with the procedures, goals and guidelines established in state law.

Section 7.02 Planning Board.

- (1) Membership and Terms. The Select Board shall appoint a Planning Board of five (5) members to serve staggered three (3)-year terms and two (2) alternates to serve one (1)-year terms. Planning Board members and alternates shall be Camden residents.
- (2) Responsibilities.
- (a) Review and process applications for subdivisions, site plans, private ways, piers and other land permitting requirements as stipulated in the Zoning and Subdivision Ordinances.
- (b) When appropriate, initiate amendments to existing ordinances or new ordinances in response to these needs.

Section 7.03 Zoning Ordinance and Zoning Map.

- (1) Ordinance Review. The Planning Board shall be cognizant of changing regulations and approaches in land planning in conjunction with the needs of the Town and shall monitor the Town's Zoning Ordinance, recommending needed changes to the Select Board.
- (2) Consistency. The Zoning Ordinance must be pursuant to and consistent with the Comprehensive Plan adopted by the Town Meeting.
- (3) Zoning Map required. A Zoning Map describing each zone established or modified must be adopted as part of the Zoning Ordinance or incorporated in the ordinance.

Office of:

Town Manager Tax Assessor Tax Collector Town Clerk Treasurer Code Officer Finance Director Harbor Clerk



Town Office

P.O. Box 1207 29 Elm Street Camden, Maine 04643 Phone (207)236-3353 Fax (207)236-7956 http://www.camdenmaine.gov

March 1, 2024

Camden Select Board Camden Budget Committee 29 Elm Street Camden, ME 04843

Dear Committee Members and Select Board:

In accordance with the Camden Town Charter, Article VI Section 3, I am pleased to submit my proposed Fiscal Year 2024-2025 Budget for the Camden General Fund for your review. This budget is for municipal services only but includes information on the bottom-line assessments from Mid-Coast Solid Waste, Knox County, and estimated assessments for the school districts. It does not include the Town's special revenue funds: Wastewater, Camden Opera House, Camden Snow Bowl, and Paid Parking Program. Regarding changes to the construction of the budget, we have modified the chart of accounts by:

- Combining the Fire and EMS Departments.
- 2. Combining Public Works, Highways/Streets/Bridges, Parking Lots and Dams.
- 3. Combing Parks and Recreation.

Introduction

While reading through this budget it is important to remember that FY25 is building upon the work of the previous budget years, making steady, yet often slow progress towards goals that were often set years in the past. To this end, this year reflects a net increase of 10.7%, the single largest increase in expenditure I have ever recommended to the Budget Committee and Select Board. The drivers of this are varied but are attributable to the same themes: deteriorating infrastructure and facilities, which is exacerbated by extreme weather events caused by climate change, and the need for additional human resources to both manage upgrades and ongoing maintenance of our infrastructure and to meet increased expectations and demands for municipal services, communication, and public engagement.

The budget before you addresses what I, as the Town Manager, see as our most pressing issues and opportunities for the present and to best position the Town for the future, based on feedback I've received from the Select Board and community. This budget certainly does not address all our challenges and opportunities, but endeavors to balance the long and complicated history of the Town to both address present challenges while being mindful of how decisions we make now will affect the Town in the future. The budget process gives us the opportunity to have discussions about who we are as a Town, what we value, and how we set priorities that will determine our short and long-term goals and direction as a community.

In any given year preparing a budget is a construct and reflects the best information we have at this point in time. While employee hiring and retention continues to be a challenge, it is not the prevailing issue entering into FY25 as

compared to FY24. For FY25 investment in public safety, more specifically increased costs for providing EMS and investments in public infrastructure are the major factors driving cost increases.

Town Staff and I have endeavored to prepare a budget that preserves, and in some cases increases, levels of service, progresses key priorities and projects all while reducing the impact on taxpayers to the greatest degree possible. This has been acutely challenging with so many needs, wants and competing priorities.

With the above in mind, I once again would like to emphasize that our annual budget is the foundational policy we set as a community; virtually all other policy decisions in the upcoming financial year will be subject to this budget. For this reason, we must keep the broader goals we want to achieve in perspective. I appreciate the complexities of understanding a municipal budget can create a temptation to focus on specific line items. However, it's important to stay focused on the policies, programs, projects and levels of service we desire as a community.

My major goals for the FY25 budget are as follows:

- 1. Beginning to gradually transition the delivery of Emergency Medical Services from the Town's private EMS provider to eventually be delivered by a regional service, which includes Camden's Fire/EMS Department. This will require investing in recruiting and hiring three new Fire/EMS personnel, continuing education and training and budgeting to purchase an ambulance. Additional cross-trained Firefighters/EMTs-Paramedics will also contribute to improving the continuity of services for firefighting. As the Town continues to experience back-to-back disasters from extreme weather, the role of our emergency services personnel is becoming increasingly important.
- 2. Upgrading infrastructure to be more resilient to the impacts of climate change. Much of the Town's infrastructure, which was designed and built in the early to mid-20thcentury, is effectively at the end of its useable life and was also not designed to handle the volume and intensity of water it now must cope with on a regular basis. While the major bond issue to address complete streets improvements, upgrading the Town's stormwater drainage infrastructure, eliminating sources of inflow and infiltration into the sewer system and expanding the sewer system to key areas, will be a separate warrant article and will not be reflected in the FY25 budget. However, with more projects comes the need for more staff to plan, manage, communicate and engage the public and investments in equipment to better maintain our investments in infrastructure.
- Operational support and investment in capital equipment, facilities and planning at the RMRA/Snow Bowl. Changes to seasonal weather patterns are also making operating the Snow Bowl increasingly challenging. FY24 is the second fully post-COVID season where a more accurate picture is emerging of the level of financial support the Town must contribute to support 60 days of operations on an annual basis. What has also come due this year is paying the cost of deferred maintenance and investment in the facilities and equipment RMRA/Snow Bowl, which will be necessary to continue winter operations and plan for a future where the facility can be used on a more year-round basis.

Budget Overview

I have prepared a budget that will meet the goals identified above for FY25 with a 10.6% net increase over the past financial year. This budget proposes an overall increase to expenditures by 13.2%, and non-property tax-based revenues have also increased by 16.6%.

It should be noted that I have included a 3.2% cost of living adjustment for all Town departments, which was in line with the social security cost of living adjustment at the time this budget was prepared. This is consistent with the newly revised personnel policy, which now specifies the annual COLA to be consistent with the social security index.

I have included a total of \$500,000 of "Use of Surplus" funds in the estimated revenues, which includes, in addition to generally off-setting increases in expenses, capital reserves and capital equipment purchases. Proceeds from the downtown tax increment financing district are estimated to increase to over \$700,000 this year. Therefore, I'm

proposing to continue the use of TIF proceeds, to off-set Opera House expenses, and for use on general stormwater and inflow and infiltration projects.

Much of the increase in revenues reflects \$1,100,000 of borrowing for capital equipment, facilities and planning. The Town is retiring debt for the public safety building this financial year (FY24), which will be replaced by the debt that will fund the FY25 capital improvement program.

General Government:

The Administration/Finance Department shows an overall increase of 15.8%, which is largely driven by the addition of a new position in the Town Manager's Office. This position will assist in improving communication, public outreach and managing interdepartmental projects and initiatives.

Included in the *Capital Reserves* budget is \$20,000 for accrued benefits, which is paid out to employees with leave that has not been taken upon retirement or separation, and \$10,000 in paid medical family leave to be in compliance with a new State Statute that will take effect in FY25, the details of which are not fully available.

Professional Services has been changed to Interdepartmental Initiatives & Professional Services to better reflect several initiatives that are shared responsibilities/interests amongst multiple departments, such as traffic calming, pedestrian safety, and water quality monitoring. The 16.1% is largely attributed to moving the "water quality monitoring" expense, which is a contract with the Megunticook Watershed Association, from Parks and Recreation to this budget. Additional increases are a result of modest funding to the "traffic calming" and "pedestrian safety" programs.

Insurance (including property and casualty, workers compensation and unemployment) are increasing by 12.6%, which is largely due to a premium increase for property and casualty insurance. This increase occurred in FY24 but was not reflected in this budget because an estimate of the premium was not available until after the budget season ended. The increase to the premium is largely a result of the Town's new EMS-First Responder program.

The *Planning/Codes/Development* department expenses have increased by 1.9%, which is driven by wages. The Administrative Assistant position will transition from 30 hours per week to 40 hours to improve support for the Assessing Office.

This is the final year the Town will need to budget money (\$76,000) towards a full measure and list revaluation. This expense is in the Capital Reserves budget.

There is a 29.7% increase in the *Information Technology* budget. This is largely driven by a stipend for a GIS coordinator and an increase to our IT managed services contract. The need for GIS capabilities for planning, data analysis, and data management across numerous departments is becoming increasingly critical. In order to utilize our GIS resources efficiently and effectively across the organization and grow our capabilities, it has become necessary to have a staff member who is specifically dedicated to managing this resource.

\$10,000 for IT Reserves has been included in the Capital Reserves budget for any unanticipated IT related expenses.

In the Department Head column of the *Information Technology* budget we are showing what the cost would be of hiring a full time IT Coordinator who would take the place of the managed services contract with our current IT provider. I determined that there are higher priorities for this financial year and that this concept can be revisited in the future.

The Opera House *Town Office* building budget has increased by 10.9%, which reflects the transition back from a contract cleaning service to a full time custodian. While this increases the Town Office building budget, there is an overall decrease in custodial services as the Custodian will also clean the public landing restrooms.

The burner to the furnace in the Opera House/Town Office needs to be replaced, which has been budgeted for in the Opera House Building Capital Reserves. We are currently awaiting a proposal for the air conditioning and exchange system, which must be replaced now that the coolant used by the units in the building has been banned for use in the United States. This will be a fairly significant project because the air conditioning and air exchange system was never completed to any plan and must be designed and rebuilt. While no cost estimates were available at the time this budget was prepared, it is an expense that will need to be included in the budget as information becomes available.

Public Safety:

The *Police Department* budget reflects a 0.9% decrease, which is largely attributable to paid parking revenue being utilized to off-set the cost of the Parking Enforcement Officer's wages, moving the Community Liaison Officer to the Community Services budget, and moving the equipment services budget to the Public Safety Building budget. There are two scenarios presented for the Police Department Budget: The Department Head column shows a scenario where one patrol position is not budgeted for in FY25. The Town Manager column shows a fully staffed scenario.

The Police Department Is not proposing to purchase a cruiser for FY25, but is proposing to allocate \$30,000 in reserve funds, or roughly half the cost of purchasing and equipping an electric cruiser in FY26.

There is a 14.9% increase in the cost of *Dispatch* services, which is provided by Knox County Regional Communications. This seems unnecessary given that the County has famously been unable to staff the KCRCC at anything resembling a functional level and should therefore have ample reserve funds. Therefore, raising these fees should not be necessary.

The newly combined Fire/EMS budget is increasing by 44.8%. Several factors have driven this significant increase including the addition of three new firefighter/EMT-Paramedic positions, increased funding for per diem EMS staff and all the other expenses that support staff such as training and professional development, uniforms, gear, supplies, training and professional development. Building EMS and career firefighting capabilities in the Department is a necessary step toward the Town eventually transitioning from a contracted EMS provider to being part of a regional fire-based EMS system.

Another factor driving cost increases in the Fire/EMS budget is a significant increase in the contract price for the Town's EMS provider.

In addition to the operational costs above, the Capital Improvement Program budget also includes funding to purchase an ambulance and to modify the Public Safety Building to include sleeping quarters for Fire/EMS staff.

The *Public Safety Building* budget has decreased by 30.2%, which is driven by increases across the board in maintenance costs to the building, HVAC system and equipment.

The Hydrant Assessment is increasing by 1.5% due to Maine Water rate increases.

The Street Light budget proposes a 7.9% increase due to increased costs for downtown streetlight maintenance.

Highways, Streets, and Bridges:

The Public Works, Highway, Parking Lots, Tree Program and Dams budgets have all been combined. Overall this is a 2.8% decrease. This is largely due to the Public Works Director, Town Engineer, and Administrative Coordinator positions being shared across both Public Works and the Wastewater Departments. The stipend for the Dam Control Agent has been significantly increased to reflect the actual time required to maintain the Town's dams. Increases have also been proposed for street and culvert and basin maintenance. The parking lot lease has also been removed because the balance of this debt is being paid off this financial year (FY24).

In the *Capital Improvements* budget, \$136,000 in funding for purchasing trucks and \$110,000 for a sidewalk snow plow is proposed. Much of the Town's Public Works equipment is in poor condition and will need to be replaced over the next 5 years.

Health & Welfare:

The 282.1% increase in the *Community Services* budget reflects the inclusion of the Community Liaison Officer. This position provides support to both the Police Department and Town Manager's Office through the General Assistance program. Therefore, Community Services seemed to be the more appropriate location for this expense. This expense is off-set with trust fund revenues.

Leisure Services:

The Trustees for the Camden Public Library has requested a 5.4% increase for FY25.

The Harbor budget will increase by 4.4%, which is slight increases across most operational costs.

The Capital Improvement Program budget includes \$150,000 to replace the floats at Steamboat Landing. This area has been significantly impacted by the three disaster events over the past thirteen months. While the boat launch itself is eligible for funding from FEMA, the floats are not.

The newly combined *Parks and Recreation* budget has increased by 55%. This is due to the addition of a new position and the need to begin providing an operational subsidy to the Snow Bowl. The Snow Bowl/Parks & Recreation staffing levels were never increased post-redevelopment despite significant increases in year-round infrastructure and mountain maintenance and to provide additional operational support for programming, volunteer recruitment/management/retention. The past two winters are the first post-pandemic years that also seem to be representative of the new normal regarding the changing weather patterns. An operational subsidy from the Town to the Snow Bowl of \$150,000 per year will be required on an ongoing basis to support 60-days of skiing/snowboarding.

I have included \$50,000 in the *Capital Reserve* budget for the Snow Bowl for any unanticipated equipment or facility expenses.

The Capital Improvement budget includes several expenses related to the Ragged Mountain Recreation Area/Snow Bowl. This includes \$60,000 for site law permitting, which will be necessary for the construction of the Round the Mountain Trail and any other improvements the Town may want to make at the RMRA/Snow Bowl, \$150,000 to replace the failed and soon-to-fail temporary buildings that house Snow Bowl operations (Race Program, Rental Shop, Retail Shop and Ticketing), and \$314,000 for a new snow Groomer. While the buildings and Groomer are necessary to maintain current levels of operations at the Snow Bowl, the site law permitting is an important step in planning for the future that includes more year-round recreational opportunities at the RMRA.

The Parks staff take care of all town cemeteries and the mowing of Harbor Park. The cost of the Harbor Park mowing is offset with revenue from the Library budget and the Town receives funding from the Cemetery Association to mow the Mountain View and Oak Hill Cemeteries.

Debt, Capital, Contingency:

Debt Service payments are separated by Principal and Interest, according to accounting standards. For your information I have included information on all bonds and capital leases as well as an analysis of the proportion of debt allocated to different projects/types of expenses (infrastructure, equipment, facilities, etc.) as well as when this debt retires. Debt for the Public Safety Building is retiring this year (FY24), which will, to some extent off-set the cost of borrowing associated with the FY25 Capital Improvement Program.

I have explained the *Capital Reserves and Capital Improvements* budgets throughout the body of this budget message. One item of note is the \$40,000 allocated to river/habitat restoration that will be used at matching funds towards the Megunticook River Project, which is largely funded through a \$1.6 million grant from the National Fish and Wildlife Foundation.

Conclusion

The FY25 budget has been notably difficult to develop. There is a major backlog of planning, infrastructure and facilities projects that are important but did not rise to the top of the list of priorities. This includes items like funding for Curtis Island facilities improvements (the cost of which is currently being evaluated), master planning for Tannery Park, Police equipment, riverwalk, and improvements to existing parks and park equipment.

I would like to thank the Department Heads who worked with me to develop a budget that balances our desire to be fiscally responsible while also maintaining a high level of service delivery. In particular, I would also like to thank Janice Esancy and Jodi Hanson who were both instrumental in putting this document together.

Please feel to contact me if you have any questions. All the Town staff and I are resources that are at your disposal as we go through the budget process. I am looking forward to working with all of you in developing a final budget that best meets the goals of our community.

Sincerely,

Audra Caler Town Manager

	FY 22	FY 23	FY 24	FY 24	FY 25	FY 25	FY 25
					Town	Budget	Select
	Actuals	Actuals	Budget	YTDs	Manager	Committee	Board
GENERAL GOVERNMENT							
Administration & Finance	846,034	883,925	972,150	611,362	1,126,025	1,126,025	
Professional Services	114,957	101,828	102,055	57, 44 2	124,632	124,632	_
Planning, Development, Assessi	446,765	685,792	770,750	461,344	785,320	785,320	-
Information Technology	145,557	139,017	166,150	159,799	215,575	219,575	_
Insurances	254,811	272,770	243,700	180,280	274,400	274,400	_
Town Office Building	82,029	103,128	91,950	63,033	102,000	102,000	_
Opera House Auditorium	282,144	327,450	-	_	-		_
Total - General Government	2,172,297	2,513,910	2,346,755	1,533,260	2,627,952	2,631,952	-
PUBLIC SAFETY							
Police Department	1,193,121	1,334,746	1,676,150	965,707	1,660,350	1,660,350	_
County Dispatch	158,927	163,813	190,650	190,650	219,036	219,036	_
Fire & Rescue Department	720,484	821,104	1,042,100	571,545	1,508,450	1,508,450	_
Public Safety Building	44,326	50,384	48,000	24,863	62,500	62,500	
Hydrant Assessment	255,213	256,310	273,000	170,141	277,000	277,000	_
Emergency Medical Services	-	-	-	-	-	-	
Emergency Operations Center	500	495	-	-	-	-	
Street Lights	36,297	26,470	38,000	23,347	41,000	41,000	_
otal - Public Safety	2,408,868	2,653,322	3,267,900	1,946,253	3,768,336	3,768,336	-
PUBLIC WORKS DEPT/STREE	TS/SIDEWA	LKS, DAMS					
Public Works	1,682,832	1,616,191	2,058,550	1,127,528	2,001,200	2,001,200	_
otal - Public Works Dept	1,682,832	1,616,191	2,058,550	1,127,528	2,001,200	2,001,200	-
treets/Sidewalks, Dams						,	
COMMUNITY SERVICES							
ommunity Service Agencies	10,500	18,500	19,500	19,500	74,500	74,500	-
otal - Community Services	10,500	18,500	19,500	19,500	74,500	74,500	-
CULTURE & RECREATION							
amden Public Library	493,000	523,000	555,000	370,000	585,000	585,000	_
arbor & Landing	227,050	216,695	343,900	204,723	359,200	359,200	
arks & Recreation	470,899	543,069	550,900	370,272	853,700	268,350	-
amden Opera House			231,000	231,000	268,350	359,200	_
emetery Maintenance	41,948	49,327	51,100	46,673	64,700	853,700	_
otal - Culture & Recreation	1,232,897	1,332,091	1,731,900	1,222,668	2,130,950	2,425,450	

FY 25 Expendiure Summary

	FY 22	FY 23	FY 24	FY 24	FY 25	FY 25	FY 25
					Town	Budget	Select
	Actuals	Actuals	Budget	YTDs	Manager	Committee	Board
DEBT/CAPITAL/CONTINGEN	ICY						
Debt Service Principal	759,905	661,129	631,861	598,838	565,487	565,487	_
Debt Service Interest	154,271	138,213	127,839	97,379	118,690	118,690	-
Capital Reserves	385,000	850,000	730,000	730,000	244,000	244,000	-
Capital Improvement Program	182,894	155,474	445,000	377,703	1,340,000	1,340,000	_
Contingency	98,391	89,817	40,000	25,171	40,000	40,000	_
Total Debt/Capital/Contingency	1,580,461	1,894,633	1,974,700	1,829,091	2,308,177	2,308,177	
TOTAL TOWN EXPENDITURES	9,087,855	10,028,647	11,399,305	7,678,300	12,911,115	13,209,615	
				_	13.26%	15.88%	-100.00%
						Change over FY 24	
TOTAL TOWN REVENUES	4,541,036	4,351,159	4,904,451	2,662,676	5,716,361		
					16.55%	-100.00%	-100.00%
					(hange over FY 24	
NET GENERAL FUND BUDGET		5,677,488	6,494,854	5,015,624	7,194,754	13,209,615	
					10.78%	103,39%	-100.00%
				-		203,3370	200:00 7

Town of Camden FY 25 Revenues

	REVENUE SOURCE	FY 22	FY 23	FY 24	FY 24	FY 25	FY 25	FY 25
		Actuals	Actuals	Budget	YTDs	Town	David East	0.1
TAXES						Manager	Budget	Select
90-02-01	l Tax Interest	39,041	33,764	42,000	23,365	40,000		
90-02-02	Lien Interest	5,801	4,027	5,000	4,380	6,000		
90-02-03	B Lien Costs	4,304	3,591	5,000	2,761	5,000		
	Total - Misc Taxes	49,146	41,382	52,000	30,506	51,000		
STATE RI	EVENUES							
	State Revenue Sharing	668,965	745,931	670,000	500,821	710,000		
	Tree Growth Reimb.	10,256	11,516	11,000	12,573	11,000		
	Veterans Exemp Reimb.	5,257	5,078	5,000	4,089	•		
	Local Road Assistance	56,572	56,264	56,000	64,872	5,000 65,000		
	Snowmobile Revenue	311	291	300	278	300		
	Pumpout Boat Reimb.	10,350	10,381	10,000	2/6			
	State Park Reimb.	14,799	19,323	14,000	_	10,000		
	EMA/FEMA Reimburseme	14,733	19,323	14,000	-	15,000		
20 03 10	Total - State Revenue	766,510	848,784	766,300	582,633	816,300		
						•		
	S, PERMITS & FEES Vehicle Excise Tax	1 127 760	1 1/2 /50	1 300 000	724 205	1 300 000		
	Boat Excise Tax	1,137,769 30,693	1,143,459	1,200,000	734,305	1,300,000		
	Animal Control Fees	-	30,357	30,000	12,833	30,000		
		2,809	4,444	2,000	2,493	3,000		
	Town Clerk Fees	13,315	11,958	11,000	7,629	25,000		
	Plumbing Fees	9,272	7,615	10,000	5,575	10,000		
	Building Permit Fees Administrative Fees	89,118	74,464	100,000	70,453	100,000		
		26,567	27,177	30,000	26,111	30,000		
	Cable TV Franchise	79,316	80,058	80,000	-	80,000		
	Electrical Fees	18,382	17,074	14,000	10,745	14,000		
	STR Income	1 407 244	500	- 477.000	500	500		
	Total - Lic, Permits & Fees	1,407,241	1,397,106	1,477,000	870,644	1,592,500		
HARGES	FOR SERVICES - INCOM	E FROM DEPAR	TMENTS					
20-15-02								
10 10 02	Police Revenue	1,383	1 ,37 3	1,500	657	1,000		
	Police Revenue Parking Tickets	1,383 17,257	1,373 20,135	1,500 18,000	657 49,826	1,000 55,000		
90-15-03			•			•		
90-15-03 90-15-04	Parking Tickets		20,135	18,000		•		
00-15-03 00-15-04 00-15-05	Parking Tickets Parks & Rec Revenue	17,257	20,135 28	18,000		55,000 - -		
00-15-03 00-15-04 00-15-05 00-15-06	Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing	17,257 - 5,000	20,135 28 -	18,000 5,000	49,826 - -	•		
00-15-03 00-15-04 00-15-05 00-15-06 00-15-07	Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Summer Recreation Reve	17,257 - 5,000 14,980	20,135 28 - 13,127	18,000 5,000 - 14,000	49,826 - - 12,348	55,000 - - 13,000 64,700		
00-15-03 00-15-04 00-15-05 00-15-06 00-15-07 00-15-09	Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Summer Recreation Reve Cemetery Maintenance	17,257 5,000 14,980 58,000	20,135 28 - 13,127 51,100	18,000 5,000 - 14,000 51,100	49,826 - - 12,348	55,000 - - 13,000 64,700 6,500		
00-15-03 00-15-04 00-15-05 00-15-06 00-15-07 00-15-09 00-15-10	Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Summer Recreation Reve Cemetery Maintenance Harbor Park Mowing	17,257 5,000 14,980 58,000 6,500	20,135 28 - 13,127 51,100 6,500	18,000 5,000 - 14,000 51,100 6,500	49,826 - - 12,348 51,100	55,000 - - 13,000 64,700		
00-15-03 00-15-04 10-15-05 00-15-06 00-15-07 00-15-10 00-16-01	Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Summer Recreation Reve Cemetery Maintenance Harbor Park Mowing MCSW Bookkeeping	17,257 5,000 14,980 58,000 6,500 25,000	20,135 28 - 13,127 51,100 6,500 25,000	18,000 5,000 - 14,000 51,100 6,500	49,826 - - 12,348 51,100	55,000 - - 13,000 64,700 6,500		
00-15-03 00-15-04 00-15-05 00-15-06 00-15-07 00-15-09 00-15-10 00-16-01 00-15-08	Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Summer Recreation Reve Cemetery Maintenance Harbor Park Mowing MCSW Bookkeeping Opera House Rentals	17,257 5,000 14,980 58,000 6,500 25,000	20,135 28 13,127 51,100 6,500 25,000 27,999	18,000 5,000 - 14,000 51,100 6,500 25,000	49,826 - - 12,348 51,100 - 12,500	55,000 - - 13,000 64,700 6,500 25,000		
00-15-03 00-15-04 00-15-05 00-15-06 00-15-07 00-15-09 00-15-10 00-16-01 00-15-08 00-20-10	Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Summer Recreation Reve Cemetery Maintenance Harbor Park Mowing MCSW Bookkeeping Opera House Rentals SB WC Reimbursement	17,257 5,000 14,980 58,000 6,500 25,000	20,135 28 - 13,127 51,100 6,500 25,000 27,999 10,000	18,000 5,000 - 14,000 51,100 6,500 25,000 - 15,000	49,826 - - 12,348 51,100 - 12,500 - 10,000	55,000 - - 13,000 64,700 6,500 25,000 - 15,000		
00-15-03 00-15-04 00-15-05 00-15-06 00-15-07 00-15-09 00-15-10 00-16-01 00-15-08 00-20-10	Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Summer Recreation Reve Cemetery Maintenance Harbor Park Mowing MCSW Bookkeeping Opera House Rentals SB WC Reimbursement Rkpt Assessor Reimb.	17,257 5,000 14,980 58,000 6,500 25,000 16,161	20,135 28 - 13,127 51,100 6,500 25,000 27,999 10,000	18,000 5,000 - 14,000 51,100 6,500 25,000 - 15,000 110,300	49,826 - - 12,348 51,100 - 12,500 - 10,000	55,000 - 13,000 64,700 6,500 25,000 - 15,000 89,300		
00-15-03 00-15-04 00-15-05 00-15-06 00-15-07 00-15-09 00-15-10 00-16-01 00-15-08 00-20-10 00-20-10	Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Summer Recreation Reve Cemetery Maintenance Harbor Park Mowing MCSW Bookkeeping Opera House Rentals SB WC Reimbursement Rkpt Assessor Reimb. Rockland Assessors Reim	17,257 5,000 14,980 58,000 6,500 25,000 16,161	20,135 28 13,127 51,100 6,500 25,000 27,999 10,000 174,355	18,000 5,000 - 14,000 51,100 6,500 25,000 - 15,000 110,300 70,000	49,826 - 12,348 51,100 - 12,500 - 10,000 55,134	55,000 - 13,000 64,700 6,500 25,000 - 15,000 89,300 - 25,095		
90-15-03 90-15-04 90-15-05 90-15-06 90-15-07 90-15-10 90-15-10 90-16-01 90-15-08 90-20-10 90-20-10 90-20-10	Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Summer Recreation Reve Cemetery Maintenance Harbor Park Mowing MCSW Bookkeeping Opera House Rentals SB WC Reimbursement Rkpt Assessor Reimb. Rockland Assessors Reim WW Legal Pro Rate	17,257 5,000 14,980 58,000 6,500 25,000 16,161	20,135 28 13,127 51,100 6,500 25,000 27,999 10,000 174,355	18,000 5,000 - 14,000 51,100 6,500 25,000 - 15,000 110,300 70,000	49,826 - 12,348 51,100 - 12,500 - 10,000 55,134	55,000 - 13,000 64,700 6,500 25,000 - 15,000 89,300		
00-15-03 00-15-04 00-15-05 00-15-06 00-15-07 00-15-09 00-15-10 00-16-01 00-15-08 00-20-10 00-20-10 00-20-15 NEW	Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Summer Recreation Reve Cemetery Maintenance Harbor Park Mowing MCSW Bookkeeping Opera House Rentals SB WC Reimbursement Rkpt Assessor Reimb. Rockland Assessors Reim WW Legal Pro Rate S.B. Legal Pro Rate	17,257 5,000 14,980 58,000 6,500 25,000 16,161	20,135 28 13,127 51,100 6,500 25,000 27,999 10,000 174,355	18,000 5,000 - 14,000 51,100 6,500 25,000 - 15,000 110,300 70,000	49,826 - 12,348 51,100 - 12,500 - 10,000 55,134	55,000 - 13,000 64,700 6,500 25,000 - 15,000 89,300 - 25,095 4,183 33,892		
90-15-03 90-15-04 90-15-05 90-15-06 90-15-07 90-15-10 90-15-10 90-16-01 90-15-08 90-20-10 90-20 90-	Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Summer Recreation Reve Cemetery Maintenance Harbor Park Mowing MCSW Bookkeeping Opera House Rentals SB WC Reimbursement Rkpt Assessor Reimb. Rockland Assessors Reirr WW Legal Pro Rate S.B. Legal Pro Rate WW TM/FD Wage Pro Ra	17,257 5,000 14,980 58,000 6,500 25,000 16,161	20,135 28 13,127 51,100 6,500 25,000 27,999 10,000 174,355	18,000 5,000 - 14,000 51,100 6,500 25,000 - 15,000 110,300 70,000	49,826 - - 12,348 51,100 - 12,500 - 10,000 55,134 - 4,000	55,000 - 13,000 64,700 6,500 25,000 - 15,000 89,300 - 25,095 4,183 33,892 33,892		
00-15-03 00-15-04 10-15-05 10-15-06 10-15-07 10-15-09 10-15-10 10-15-08 10-20-10 10-20-10 10-20-10 10-20-15 10-20-	Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Summer Recreation Reve Cemetery Maintenance Harbor Park Mowing MCSW Bookkeeping Opera House Rentals SB WC Reimbursement Rkpt Assessor Reimb. Rockland Assessors Reim WW Legal Pro Rate S.B. Legal Pro Rate WW TM/FD Wage Pro Ra S.B. TM/FD Wage Pro Ra	17,257 5,000 14,980 58,000 6,500 25,000 16,161 26,971 4,000	20,135 28 - 13,127 51,100 6,500 25,000 27,999 10,000 174,355 - 4,000	18,000 5,000 - 14,000 51,100 6,500 25,000 - 15,000 110,300 70,000 4,000	49,826 - 12,348 51,100 - 12,500 - 10,000 55,134 - 4,000	55,000 - 13,000 64,700 6,500 25,000 - 15,000 89,300 - 25,095 4,183 33,892 33,892 25,000		
00-15-03 00-15-04 00-15-05 00-15-06 00-15-07 00-15-09 00-15-10 00-16-01 00-20-10 00-20-10 00-20-15 NEW NEW NEW 00-17-19	Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Summer Recreation Reve Cemetery Maintenance Harbor Park Mowing MCSW Bookkeeping Opera House Rentals SB WC Reimbursement Rkpt Assessor Reimb. Rockland Assessors Reim WW Legal Pro Rate S.B. Legal Pro Rate WW TM/FD Wage Pro Ra S.B. TM/FD Wage Pro Ra SB Terrain Pk Pro Rate	17,257 5,000 14,980 58,000 6,500 25,000 16,161 26,971 4,000	20,135 28 - 13,127 51,100 6,500 25,000 27,999 10,000 174,355 - 4,000 - - - 10,000	18,000 5,000 - 14,000 51,100 6,500 25,000 - 15,000 110,300 70,000 4,000	49,826 - 12,348 51,100 - 12,500 - 10,000 55,134 - 4,000 - 10,000 34,378	55,000 - 13,000 64,700 6,500 25,000 - 15,000 89,300 - 25,095 4,183 33,892 33,892 25,000 122,500		
00-15-03 00-15-04 10-15-05 10-15-06 10-15-07 10-15-09 10-15-10 10-15-08 10-20-10 10-20-10 10-20-10 10-20-15 10-20-15 10-20-16 10-20-17 10-17-01 10-17-02	Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Summer Recreation Reve Cemetery Maintenance Harbor Park Mowing MCSW Bookkeeping Opera House Rentals SB WC Reimbursement Rkpt Assessor Reimb. Rockland Assessors Reim WW Legal Pro Rate S.B. Legal Pro Rate WW TM/FD Wage Pro Ra S.B. TM/FD Wage Pro Ra SB Terrain Pk Pro Rate Harbor Permits	17,257 5,000 14,980 58,000 6,500 25,000 16,161 26,971 4,000 - - 10,000 86,587	20,135 28 - 13,127 51,100 6,500 25,000 27,999 10,000 174,355 - 4,000 - - 10,000 85,302	18,000 5,000 - 14,000 51,100 6,500 25,000 - 15,000 110,300 70,000 4,000 - 10,000 85,000	49,826 - 12,348 51,100 - 12,500 - 10,000 55,134 - 4,000	55,000 - 13,000 64,700 6,500 25,000 - 15,000 89,300 - 25,095 4,183 33,892 33,892 25,000		
00-15-03 00-15-04 00-15-05 00-15-06 00-15-07 00-15-09 00-15-10 00-15-08 00-20-10 00-20-10 00-20-10 00-20-15 NEW NEW NEW 00-17-19 00-17-01	Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Summer Recreation Reve Cemetery Maintenance Harbor Park Mowing MCSW Bookkeeping Opera House Rentals SB WC Reimbursement Rkpt Assessor Reimb. Rockland Assessors Reim WW Legal Pro Rate S.B. Legal Pro Rate WW TM/FD Wage Pro Rate S.B. TM/FD Wage Pro Rate S.B. TM/FD Wage Pro Rate SB Terrain Pk Pro Rate Harbor Permits Wait List Fees Wait/Late Fees	17,257 5,000 14,980 58,000 6,500 25,000 16,161 26,971 4,000 - 10,000 86,587 3,100 825	20,135 28 - 13,127 51,100 6,500 25,000 27,999 10,000 174,355 - 4,000 - - 10,000 85,302 2,875 600	18,000 5,000 - 14,000 51,100 6,500 25,000 - 15,000 110,300 70,000 4,000 10,000 85,000 3,000	49,826	55,000 - 13,000 64,700 6,500 25,000 - 15,000 89,300 - 25,095 4,183 33,892 33,892 25,000 122,500 4,000 -		
00-15-03 00-15-04 00-15-05 00-15-06 00-15-07 00-15-09 00-15-10 00-15-08 00-20-10 00-20-10 00-20-10 00-20-15 NEW NEW NEW NEW 00-17-19 00-17-01 00-17-02 00-17-03 00-17-04	Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Summer Recreation Reve Cemetery Maintenance Harbor Park Mowing MCSW Bookkeeping Opera House Rentals SB WC Reimbursement Rkpt Assessor Reimb. Rockland Assessors Reim WW Legal Pro Rate S.B. Legal Pro Rate WW TM/FD Wage Pro Rate S.B. TM/FD Wage Pro Rate S.B. TM/FD Wage Pro Rate S.B. Terrain Pk Pro Rate Harbor Permits Wait List Fees Wait/Late Fees Harbor Dockage/Misc	17,257 5,000 14,980 58,000 6,500 25,000 16,161 26,971 4,000 	20,135 28 - 13,127 51,100 6,500 25,000 27,999 10,000 174,355 - 4,000 - - - 10,000 85,302 2,875 600 68,145	18,000 5,000 - 14,000 51,100 6,500 25,000 - 15,000 110,300 70,000 4,000 10,000 85,000 3,000 - 85,000	49,826	55,000 - 13,000 64,700 6,500 25,000 - 15,000 89,300 - 25,095 4,183 33,892 33,892 25,000 122,500 4,000 - 95,000		
00-15-03 00-15-04 00-15-05 00-15-06 00-15-07 00-15-09 00-15-10 00-15-08 00-20-10 00-20-10 00-20-10 00-20-10 00-17-19 00-17-01 00-17-01 00-17-02 00-17-03 00-17-04 00-17-05	Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Summer Recreation Reve Cemetery Maintenance Harbor Park Mowing MCSW Bookkeeping Opera House Rentals SB WC Reimbursement Rkpt Assessor Reimb. Rockland Assessors Reim WW Legal Pro Rate S.B. Legal Pro Rate WW TM/FD Wage Pro Rate S.B. TM/FD Wage Pro Rate S.B. TM/FD Wage Pro Rate S.B. Terrain Pk Pro Rate Harbor Permits Wait List Fees Wait/Late Fees Harbor Dockage/Misc Permits/Inner Harbor	17,257 5,000 14,980 58,000 6,500 25,000 16,161 26,971 4,000 10,000 86,587 3,100 825 88,304 45,963	20,135 28 - 13,127 51,100 6,500 25,000 27,999 10,000 174,355 - 4,000 - - - 10,000 85,302 2,875 600 68,145 50,600	18,000 5,000 - 14,000 51,100 6,500 25,000 - 15,000 110,300 70,000 4,000 10,000 85,000 3,000 - 85,000 45,000	49,826	55,000 - 13,000 64,700 6,500 25,000 - 15,000 89,300 - 25,095 4,183 33,892 25,000 122,500 4,000 - 95,000 53,200		
00-15-03 00-15-04 00-15-05 00-15-06 00-15-07 00-15-09 00-15-10 00-16-01 00-15-08 00-20-10 00-20-10 00-20-10 00-20-10 00-20-10 00-17-19 00-17-01 00-17-01 00-17-03 00-17-04 00-17-06 00-17-06	Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Summer Recreation Reve Cemetery Maintenance Harbor Park Mowing MCSW Bookkeeping Opera House Rentals SB WC Reimbursement Rkpt Assessor Reimb. Rockland Assessors Reim WW Legal Pro Rate S.B. Legal Pro Rate WW TM/FD Wage Pro Ra S.B. TM/FD Wage Pro Ra S.B. Tm/FD Wage Pro Ra SB Terrain Pk Pro Rate Harbor Permits Wait List Fees Wait/Late Fees Harbor Dockage/Misc Permits/Finger Floats	17,257 5,000 14,980 58,000 6,500 25,000 16,161 26,971 4,000 10,000 86,587 3,100 825 88,304 45,963 31,515	20,135 28 - 13,127 51,100 6,500 25,000 27,999 10,000 174,355 - 4,000 - - 10,000 85,302 2,875 600 68,145 50,600 29,000	18,000 5,000 - 14,000 51,100 6,500 25,000 - 15,000 110,300 70,000 4,000 10,000 85,000 3,000 - 85,000 30,000	49,826	55,000 - 13,000 64,700 6,500 25,000 - 15,000 89,300 - 25,095 4,183 33,892 33,892 25,000 122,500 4,000 - 95,000		
00-15-03 00-15-04 00-15-05 00-15-06 00-15-07 00-15-09 00-15-10 00-16-01 00-15-08 00-20-10 00-20-10 00-20-10 00-20-10 00-20-10 00-17-19 00-17-01 00-17-01 00-17-02 00-17-04 00-17-05 00-17-07 00-17-07	Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Summer Recreation Reve Cemetery Maintenance Harbor Park Mowing MCSW Bookkeeping Opera House Rentals SB WC Reimbursement Rkpt Assessor Reimb. Rockland Assessors Reim WW Legal Pro Rate S.B. Legal Pro Rate WW TM/FD Wage Pro Ra S.B. TM/FD Wage Pro Ra S.B. Terrain Pk Pro Rate Harbor Permits Wait List Fees Wait/Late Fees Harbor Dockage/Misc Permits/Finger Floats Permits/Late Fees	17,257 5,000 14,980 58,000 6,500 25,000 16,161 26,971 4,000	20,135 28 - 13,127 51,100 6,500 25,000 27,999 10,000 174,355 - 4,000 - - 10,000 85,302 2,875 600 68,145 50,600 29,000 2,360	18,000 5,000 - 14,000 51,100 6,500 25,000 - 15,000 110,300 70,000 4,000 10,000 85,000 3,000 - 85,000 45,000 30,000 1,500	49,826	55,000 - 13,000 64,700 6,500 25,000 - 15,000 89,300 - 25,095 4,183 33,892 33,892 25,000 122,500 4,000 - 95,000 53,200 82,300		
90-15-03 90-15-04 90-15-05 90-15-06 90-15-07 90-15-10 90-15-10 90-15-10 90-20-10 90-20-10 90-20-10 90-20-10 90-20-10 90-20-10 90-20-10 90-17-01 90-17-01 90-17-02 90-17-04 90-17-05 90-17-06 90-17-08	Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Summer Recreation Reve Cemetery Maintenance Harbor Park Mowing MCSW Bookkeeping Opera House Rentals SB WC Reimbursement Rkpt Assessor Reimb. Rockland Assessors Reim WW Legal Pro Rate S.B. Legal Pro Rate WW TM/FD Wage Pro Ra S.B. TM/FD Wage Pro Ra S.B. Tm/FD Wage Pro Ra SB Terrain Pk Pro Rate Harbor Permits Wait List Fees Wait/Late Fees Harbor Dockage/Misc Permits/Finger Floats	17,257 5,000 14,980 58,000 6,500 25,000 16,161 26,971 4,000 10,000 86,587 3,100 825 88,304 45,963 31,515	20,135 28 - 13,127 51,100 6,500 25,000 27,999 10,000 174,355 - 4,000 - - 10,000 85,302 2,875 600 68,145 50,600 29,000	18,000 5,000 - 14,000 51,100 6,500 25,000 - 15,000 110,300 70,000 4,000 10,000 85,000 3,000 - 85,000 30,000	49,826	55,000 - 13,000 64,700 6,500 25,000 - 15,000 89,300 - 25,095 4,183 33,892 25,000 122,500 4,000 - 95,000 53,200		

Town of Camden FY 25 Revenues

	REVENUE SOURCE	FY 22	FY 23	FY 24	FY 24	FY 25	FY 25	FY 25
		Actuals	Actuals	Budget	YTDs	Town		
						Manager	Budget	Select
MISCELL	ANEOUS REVENUES							
90-20-01	Interest Earned-Checking	35,219	321,188	120,000	194,330	200,000		
90-20-02	Yacht Club Lease	25,467	26,944	24,000	-	27,000		
90-20-03	Public Landing Leases	2,500	5,255	2,500		2,500		
90-20-04	Other Revenue/Misc.	1,576	3,655	4,000	6,349	6,000		
90-20-05	Sale of Surplus Equip/pro	-	· -	•	996	1,000		
90-20-06	Town of Rockport WW B	7,278	5,403	5,351	5,299	5,299		
90-20-08	Insurance Dividends	17,692	17,511	16,800	15,828	16,000		
	Total - Misc	89,732	379,956	172,651	222,802	257,799	-	
OPERATII	NG TRANSFERS							
90-30-01	Trust Fund Income	168,158	-	50,000	50,000	55,000		
90-30-02	Reserve Withdrawals	170,000	500,000	165,000	165,000	150,000		
	Total - Transfers	338,158	500,000	215,000	215,000	205,000	-	
THER FI	NANCING SOURCES							
90-40-01	Bond/Note Proceeds	214,198	200,250	190,000	-	1,100,000		
90-40-02	Surplus	959,000	-	1,000,000	-	500,000		
90-40-05	Use of TIF Revenue	140,000	265,000	320,000	320,000	300,000		
	Subtotal - Other	1,313,198	465,250	1,510,000	320,000	1,900,000	-	-
OTAL -M	ISC. TOWN REVENUES	4,541,036	4,351,159	4,904,451	2,662,676	5,716,361	_	
		.,,	.,/207	7/047/732	2,002,070	16.55%	-100.00%	-100.009

Change over FY 24

90-30-01 Trust Fund Income

\$55K for Community Liaison Officer

90-30-02 Reserve Withdrawals

Harbor Float Reserve

90-40-01 Bond/Note Proceeds

\$400,000 for Ambulance Lease-Purchase \$136,000 for PW Trucks Lease-Purchase \$110,000 for PW Sidewalk Plow Lease-Purchase \$150,000 Snow Bowl Buildings Lease-Purchase \$135,000 Snow Groomer Lease-Purchase

90-40-02 **Surplus** \$500,000

90-40-05 **Use of TIF Revenue** \$300,000

General Government Administration & Finance

		FY 22	FY 23	FY 24	FY 24	FY 25	FY 25	FY 25	FY 25
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
0101-0101	Full Time Wages	479,159	509,174	561,200	368,812	665,000	665,000	665,000	
0101-0158	Stipends	7,500	7,500	7,500	7,500	7,500	7,500	7,500	
0101-0110	Overtime	16	48	1,000	-	500	500	500	
101-0501	FICA & Medicare	36,357	39,007	43,000	28,852	51,600	51,600	51,600	
101-0505	ICMA/MPERS	50,091	39,786	57,500	40,841	65,800	65,800	65,800	
101-0510	Health Insurance	166,673	169,131	171,900	96,666	195,000	195,000	195,000	
101-0515	Employee Wellness Program	1,094	1,657	2,500	2,479	2,500	2,500	2,500	
101-0517	Mileage Stipend	2,409	2,528	2,400	1,569	2,400	2,400	2,400	
101-1001	Office Supplies	12,026	11,440	12,000	6,219	12,000	12,000	12,000	
101-1003	Postage	11,000	11,883	14,000	10,122	15,000	15,000	15,000	
101-1004	Advertisements/Public Notices	5,307	6,351	3,000	2,583	4,000	4,000	4,000	
101-1005	Dues & Publications	1,755	2,222	2,500	1,967	2,500	2,500	2,500	
101-1201	Mileage	185	1,486	500	405	600	600	600	
101-1202	Professional Development	895	1,288	1,000	580	1,000	1,000	1,000	
101-1210	Liens & Discharges	2,624	1,881	4,000	1,501	4,000	4,000	4,000	
101-1211	Elections	14,155	10,180	13,000	4,132	15,000	15,000	15,000	
101-1214	Town Clock	1,625	3,035	1,350	529	1,325	1,325	1,325	
L 01-1520	Communications	10,850	11,760	12,000	7,644	13,500	13,500	13,500	
.01-3011	Printing	3,827	4,843	9,000	2,793	9,000	9,000	9,000	
01-3012	Organization Dues	8,881	10,159	10,000	652	11,000	11.000	11,000	
101-3013	Equipment Maintenance	7.619	4,641	10,000	3,966	12,000	12,000	12,000	
L01-3025	Auditor	15,450	24,050	23,000	15,100	25,000	25,000	25,000	
101-3181	Transcriber/Camera Operator	6,536	9,875	9,800	6,450	9,800	9,800	9,800	
otal Admini	stration/Finance/Assessing	846,034	883,925	972,150	611,362	1,126,025	1,126,025	1,126,025	
101-0101	Full Time Wages					15.8%	15.8%	15.8%	-100.0

Administrative and Finance staff for Town Manager's office and Finance Department
Town Manager's Office: Town Manager, Assistant Town Manager and Admin Asst. Wages
Finance Department: Finance Director, Deputy Finance Director, Tax Collector, Town Clerk and Admin. Asst. Wages
8 Full Time Employees

0101-0158 **Stipends**

Select Board Stipends of \$1,500 each.

0101-0110 FICA & Medicare

Required 7.65% employer contribution to Social Security & Medicare

0101-0505

ICMA/MPERS
Retirement plans offered are either enrollment in an ICMA Deferred Compensation Plan or enrollment in the Maine Public Employees (MPERS) System. Employees enrolled in ICMA receive up to a 5% match from the Town. The Town's share of MPERS for employees enrolled in the MPERS plan for police officers and firefighters is 12.8% and for Town employees is 9.9%

0101-0510 **Health Insurance**

Health Insurance (Health insurance) Health insurance coverage is available to full time employees. Part Time Employees that work 20 hours or more per week year round (but less than 30 hours) are eligible to join at their own expense. Employees hired after Jan 1, 2007 pay a share of dependent coverage. The Town offers employees three plan options with different degrees of employer/employee participation. These plans provide different levels of coverage, and therefore, creates a cost difference. More expensive plans will require more employee cost participation.

0101-0515

Employee Wellness ProgramPurchases for flowers for employee births, deaths, etc. Also to be used towards Employee Appreciation Day

0101-0517 Mileage Stipend

Contract mileage stipend for Town Manager

0101-1001 Office Supplies

General office supplies for all administrative offices

0101-1003

PostagePostage for tax bills, reminder postcards, W2s and all correspondence
Includes PO box rental and bulk mail permit

0101-1004

Advertisement & RecruitingPublic hearing notices, bid advertisements, employee recruitment, committee vacancies, background checks

0101-1005

Dues & PublicationsTown Clerk, Tax Collector/Treasurer, Finance Director, General Assistance Administrator, Town Manager

0101-1201

Mileage reimbursement when staff uses personal vehicle for work purposes; reimbursement is based on IRS rate as of lan 1st each year.

0101-1202

Professional DevelopmentTraining conferences and seminars; required certifications for the Town Manager, Finance Director, Tax Collector, Town Clerk and Treasurer.

0101-1210

Recording costs for property tax liens and discharges at the Registry of Deeds as well as small claims court costs. Costs are recovered from taxpayers upon payment of liens & shown

as revenue.

0101-1211 Elections
Warden/Deputy Wardens

Poll workers (Poll workers are paid minimum wage which has been increased to \$13.80/hr for 2023) Town Clerk & Deputy Registrar

Machine programming Machine maintenance contract Poll supplies, postage, etc.

0101-1214 **Town Clock**

Annual clock inspection, repair & parts replacement for the Town clock.

0101-1520	Communications Telephone charges for all municipal office phones, fax and cell phones
0101-3011	Printing Forms, Annual Report, tax bills, etc.
0101-3012	Organization Dues Annual dues to: Maine Municipal Association and the Maine Service Center Coalition.
0101-3013	Equipment Maintenance Maintenance agreements, repair for copiers and postage meter General office equipment repair & maintenance
0101-3025	Auditor Contract for the annual financial audit and accounting services.
0101-3181	Contracted Clerical/Camera Operator Contracted individuals hired to attend Select Board meetings to take minutes and operate camera.

General Government Administration & Finance

	75 75	C7 14	SAAO	Manager	25,000	30,000	25,000	33,892	33,892																		147,784
ASSOCIATED REVENIES			Account	90-10-05 Town Clark East			MAN Tame Mande	VVV-10Wh Mgr/Finance																			Total Administration/Finance/Assessing
	FY 25	Town	Manager	665.000	7,500	2007	51 600	65,800	195,000	2.500	2.400	12,000	15,000	4,000	2,500	009	1.000	4,000	15,000	1.325	13,500	000.6	11,000	12,000	25,000	008.6	1,126,025
EXPENSES		Account		Full Time Wages	Stipends	Overtime	FICA & Medicare	ICMA/MPERS	Health Insurance	Employee Wellness Program	Mileage Stipend	Office Supplies	Postage	Advertisements/Public Notices	Dues & Publications	Mileage	Professional Development	Liens & Discharges	Elections	Town Clock	Communications	Printing	Organization Dues	Equipment Maintenance	Auditor	Transcriber/Camera Operator	Total Administration/Finance/Assessing
2"				0101-0101	0101-0105	0101-0110	0101-0501	0101-0505	0101-0510	0101-0515	0101-0517	0101-1001	0101-1003	0101-1004	0101-1005	0101-1201	0101-1202	0101-1210	0101-1211	0101-1214	0101-1520	0101-3011	0101-3012	0101-3013	0101-3025	0101-3181	Total Admin

DEPARTMENT NET EXPENSE: \$978,241

General Government PROFESSIONAL SERVICES/INTERDEPARTMENTAL INITIATIVES

	Account	FY 22 Actuals	FY 23 Actuals	FY 24 Budget	FY 24 YTDs	FY 25 Dept. Head	FY 25 Town Manager	FY 25 Budget Committee	FY 25 Select
0102-3001	General Legal	74,422	74,568	81,055	54,037	83,650	83,650	Committee	Board
0102-3042	Bond Counsel/Loan Fees	1,215	,,,,,,	01,000	31,037	3,000	3,000		
0102-3002	Codes & Planning Legal	26	_	15	_	3,000	3,000		
0102-3004	Personnel Legal		÷			8	-		
0102-3005	Other Legal	1.006	1,266	1.000	_	1,000	1 000		
0102-NEW	Traffic Calming	-,000	1,200	1,000		1,000	1,000		
0102-NEW	Pedestrian Safety	_	-	_	_	_	1,000		
102-NEW	Water Quality Monitoring	_	50	_	-	-	1,000		
102-NEW	EPC Perform, Assur, Report	_	_	2.5	-	-	8,820		
0102-3007	Contract Professional Services	38,288	25,994	20,000	3,405	20,000	6,162		
	ional Services	114,957	101,828	102,055	57,442	107,650	20,000 124,632		
						5.5%	22.1%	-100.0%	-100.0
					_		Change o		100.0

0102-3001	General Legal Monthly contract stipend with Keliy & Associates for legal services. Applied 3.2% COLA
0102-3002	Codes & Planning Legal Funds for Codes and Planning legal services are no longer needed with an attorney on staff for the town.
0102-3004	Other Legal Specialized legal costs, including outside counsel if necessary.
0102-NEW	Traffic Calming To fund planning/enforcement/equipment necessary to study and implement neighborhood traffic calming solutions
0102-NEW	Pedestrian Safety To fund planning/equipment/labor necessary to study and implement small-scale pedestrian safety initiatives
0102-NEW	Water Quality Monitoring Contract with Megunticook Watershed Association to monitor 5 sites in the Watershed Moved from Parks & Recreation budget
0102-NEW	Energy Performance Assurance Services Program Annual fee for the release of a Performance Assurance report that measures and compares the annual realized savings and guranteed savings to determine whether there is a savings shortfall for the respective annual period of the Siemens Performance Contracting period
0102-3007	Contract Professional Services Professional fees for engineers and consultants as needed.

PROFESSIONAL SERVICES

		EV 2E			Manager	25,095	4,183						29,278
	ASSOCIATED REVENUES		4	Account	90.20_1E Wastowater	M Spow Bowl Capi							109,650 Total Professional Services
		FY 25	Lown	Manager			1	,	000	1,000	1,000	20,000	109,650 Tot
EXDENSES			Account		General Legal	Bond Counsel	Codes & Planning Legal	Personnel Legal	Other Legal	Traffic Calming	Pedestrian Safety	Engineering Professional Services	Total Professional Services
					0102-3001	0102-3042	0102-3002	0102-3004	0102-3005	0102-NEW	0102-NEW	0102-3007	Total Profes

DEPARTMENT NET EXPENSE: \$80,372

General Government PLANNING, CODE ENFORCEMENT, COMMUNITY DEVELOPMENT and ASSESSING

		FY 22	FY 23	FY 24	FY 24	FY 25	FY 25	FY 25	FY 25
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
0103-0101	Full Time Wages	240,114	428,191	495,000	323,010	523,000	523,000	523,000	Dourd
0103-0105	ZBA/PB Minutes Secretary	834			*	-		02.5,000	
0103-0108	Rockland Assessor	-	27,761	30,000	6,302	_	_	3	
0103-0501	FICA & Medicare	17,591	34,155	40,600	24,904	40,200	40,200	40,200	
0103-0505	ICMA/MPERS	22,071	25,814	53,600	22,169	45,800	45,800	45,800	
0103-0510	Health Insurance	76,721	122,521	127,000	72,170	144,500	144,500	144,500	
0103-1001	P&C-Office Supplies	2,313	2,886	1,500	92	1,500	1,500	1,500	
0103-1201	P&C-Mileage	2,518	2,682	1,500	797	1,500	1,500	1,500	
0103-1202	P&C-Professional Development	790	1,431	4,000	1,283	4,000	4,000	4,000	
0103-1215	P&C-Marketing	788	10,603	2,000	227	2,000	2,000	2,000	
103-3011	P&C-Printing	186	129	250	68	250	250	250	
103-3012	P&C-Organization Dues	415	974	1,300	-	1,300	1,300	1,300	
103-3110	Assessing-Office Supplies	859	16,116	1,400	411	1,500	1,500	1,500	
103-3111	Assessing-Mileage/Lodging	78	4,813	4,200	2,503	4,200	4,200	4,200	
103-3112	Assessing-Prof. Development	529	4,235	5,200	4,990	6,720	6,720	6,720	
103-3113	Assessing-Organiz. Dues	280	650	700	580	700	700	700	
103-1230	Conservation Commission		-	-	250	700	700	700	
103-1231	Zoning Board		-	-		-		-	
103-1233	Historic Resources	196	-	_	_	_	0.000	•	
103-1236	Planning Board	3,960	1,512	1,000	685	1,000	1,000	1,000	
103-1237	Comprehensive Plan	-	-,	-,000	-	5,000	5,000	5,000	
103-3013	Equipment Maintenance	1,918	1,319	1,500	1,153	2,150	2,150		
103-3165	Assessor's Contract	74,500	-,	2,500	-	2,130	2,130	2,150	
103-1208	Records Preservation	-		_	-	2		-	
103-4018	Community Projects	300			-		525	•	
103-1238	Committee Projects	-	-	-				-	
103-0163	Summer Internship	-	_				_	-	
otal Plannir	ig, Codes, Community								
	t, and Assessing	446,765	685,792	770,750	461,344	785,320	785,320	785,320	-
					_	1.9%	1.9%	1,9%	-100.0%
103-0101	Full Time Wares						Change ov	er FY 24	

Full Time Wades 0103-0101

lanning/Dev/Codes Office - 6 (

Planning and Development Director, Code Enforcement Officer, Planner, Admin. Asst.,
Assessor and Deputy Assessor. Rockport contracts with Camden and reimburses for Assessing services.

0103-0105

ZBA/Planning Board Minutes SecretaryWages for attendance and production of minutes for every meeting.

0103-0501 FICA & Medicare

Required 7.65% employer contribution to Social Security & Medicare

0103-0505

Retirement plans offered are either enrollment in an ICMA Deferred Compensation Plan or enrollment in the Maine Public Employees (MPERS) System. Employees enrolled in ICMA receive up to a 5% match from the Town. The Town's share of MPERS for employees enrolled in the MPERS plan for police officers and firefighters is 12.8% and for Town employees is 9.9%

0103-0510

Health Insurance
Health Insurance coverage is available to full time employees. Part Time Employees that work 20 hours or more per week year round (but less than 30 hours) are eligible to join at their own expense. Employees hired after Jan 1, 2007 pay a share of dependent coverage. The Town offers employees three plan options with different degrees of employer/employee participation. These plans provide different levels of coverage, and therefore, creates a cost difference. More expensive plans will require more employee cost participation.

0103-1001 P & C Office Supplies

P&C/Assessing - Paper, pens, pencils, binders. Includes ink for printers & plotter. Filing cabinets for records storage Zoning map printing, tools and miscellaneous supplies

0103-1201

Mileage reimbursement when staff uses personal vehicle for work purposes; reimbursement is based on IRS rate as of Jan 1st each year.

0103-1202 P & C Professional Development

Training, workshops, conferences to meet certification requirements and stay current with state and federal laws.

Maine Building Officials and Inspectors Assoication, International Code Council, American Planning Association - AICP,
Northern New England Planning Association - Conference, Maine CEO Training Program, Build Maine, Maine Municipal
Association, Code Books

0103-1215

P & C Marketing/Community Development
This account funds the Town's community and economic development efforts.

0103-3011 P & C Printing

Notices/Business Cards, Permit and applications etc.

0103-3012 P & C Organization Dues

Annual membership dues for organizations including: MBOIA, MCEOA, Maine Development Foundation, International Code Council, Maine CEO Certifications, American Planning Association - Northern New England Chapter

0103-3110 Assessing - Office Supplies

Tax map printing, tools and miscellaneous supplies.

0103-3111

Lodging for multi-day conferences: PTS, PTI, MAAO, Vision, etc. Mileage for travel to conferences

0103-3112 Assessing - Professional Development

Includes courses for certification: PTS, PTI, MAAO, Maine Revenue IAAO, etc.

0103-3113

Assessing - Organization DuesAnnual membership dues for organizations including ME Chapter, MAAO, CMAAO, IAAO etc.

0103-1233	Historic Resources Funding included in Committee Projects below
0103-1236	Planning Board Meeting minutes and camera operator services as needed Includes advertising costs which are offset with applicant's fees
0103-3011	Printing Notices, Business Cards
0103-3013	Equipment Maintenance Maintenance agreements, repair for copier, & General office equipment repair & maintenance
0103-4018	Committee Projects To help support projects and initiatives of committees and commissions
0103-0163	Summer Internship Funding for a summer intern to help with a number of sustainability/climate change resiliency projects

Planning/Codes/Asse Comm. Development

Deparament

PLANNING, CODE ENFORCEMENT, COMMUNITY DEVELOPMENT and ASSESSING EXPENSES

		FY 25	TOWN	Manager	10,000	14,000	000,F1 005, 08	500																												213,800
ASSOCIATED DEVENIES	TOTAL PROPERTY.		Account	Plumbing Fees	Building Permit Fees	Electrical Permit Fees	Rockpart Assessors Reimb.	Short Term Rental Fees																											m-full miles	lotal Planning/Codes/Assessing
				90-10-12	90-10-13	90-10-14	90-20-10	90-10-15																												
	FY 25	Town	Manager	523,000	. '	•	40,200	45,800	144,500	1,500	1,300 4,000	2,000	250	1,300	1.500	4.200	6.720	2002		,	ı	,	1.000	000	2 150		r	•	,	,	785,320		74 000	000,47	859.320	Ozeres
EXPENSES		Account		Full Time Wages	ZBA/PB Minutes Secretary	Kockland Assessor	IOMA/MDEDS	Health Insurance	P&C-Office Supplies	P&C-Mileage	P&C-Professional Development	P&C-Marketing	P&C-Printing	P&C-Organization Dues	Assessing-Office Supplies	Assessing-Mileage/Lodging	Assessing-Prof. Development	Assessing-Organiz, Dues	Assessing-Contrac. Services	Conservation Commission	Zoning Board	Historic Resources	Planning Board	Comprehensive Plan	Equipment Maintenance	Assessor's Contract	Records Preservation	Community Projects	Committee Projects	Summer Internship	Subtotal Planning/Codes/Assessing	RESERVE APPROPRIATIONS	Revaluation		Total Planning/Codes/Assessing	
			2010	0103-0101	0103-0105	0103-0108	0103-0505	0103-0510	0103-1001	0103-1201	0103-1202	0103-1215	0103-3011	0103-3012	0103-3110	0103-3111	0103-3112	0103-3113	0103-3114	0103-1230	0103-1231	0103-1233	0103-1236	0103-1237	0103-3013	0103-3165	0103-1208	0103-4018	0103-1238	0103-0163	Subtotal	RESERVE AF	3003-4055		Total Planni	

DEPARTMENT NET EXPENSE: \$645,520

General Government INFORMATION TECHNOLOGY

		FY 22	FY 23	FY 24	FY 24	FY 25	FY 25	FY 25	FY 25
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
0104-NEW	IT Coordinator					88,300	-		
0104-NEW	GIS Coordinator Stipend					7,800	7,800	7,800	
0104-NEW	FICA & Medicare					7,400	600	600	
0104-NEW	ICMA/MPERS					9,600	775	775	
0104-NEW	Health Insurance					28,900	773	//3	
0104-3008	Maintenance/Technical Services	31.541	39.280	50,000	32,754	20,500	55,000	55,000	
0104-3013	Licensing/Streaming/Domain	59,634	57.532		141		33,000	33,000	
0104-3019	Mapping/GIS/Assessing	26,906	19,934	22	82				
0104-3065	Assessing - CAMA	-		14.500	11,139	14,700	14,700	14,700	
0104-3066	Municipal GIS	-	12	7,000	15,594	16,000	16,000	20,000	
0104-3067	Operational Software	-	2	59,500	69,590	73,500	73,500	73,500	
0104-3068	Website/Comm. Software	0.000	2	12,650	16,243	15,000	15,000	15,000	
0104-3069	Audlo/Video Systems			2,000	-	2,000	2,000	2,000	
0104-3046	Internet Services	5,966	6,205	5,500	3,367	5,200	5,200	5,200	
0104-3520	Computer (Hardware)	21,510	16,066	15,000	11,112	25,000	25,000	25,000	
Total Inform	ation Technology	145,557	139,017	166,150	159,799	293,400 76.6%	215,575 29,7%	219,575 32,2%	-100.0%
	T						Change o	ver FY 24	2001070
NOTE:	These accounts cover all main I House, Public Safety and Public	i network syste Works offices	ms and equipm	ent for all depa	rtments within	the Town Offic	e, Opera		

0104-3008

Maintenance/Technica! Services
Monthly Service Fee for Equipment and antivirus software (TO/OH, PS, PW) - \$43,000
General IT Services - Any IT troubleshooting outside monthly contract to maintain equipment (TO/OH, PS, PW) - \$10,000
Printer Maintenance

0104-3065

Assessing - CAMA
Mobile Assessor (Shared with Rockport) - \$3,400
Vision (assessing software) - \$8,900
CAI Web Hosting (online assessor) - \$2,400

0104-3066

Municipal GIS
GIS support for the tax and land use maps.
GIS in Vision - \$1,000
X2 Arc GIS Licenses for Assessing - \$440
Web GIS - Support - \$2,000
Eagle View - \$6,850
GIS Coordinator - \$7,800

0104-3067

Operational Software
Office 365 Licenses - \$21,000
Adobe Pro DC - \$2,400
TRIO Municipal Software - \$22,000
Payroll Outsourcing Services - \$18,000
iWorg Permiting Software - \$10,000

0104-3068

Website/Communication Software eCode 360 Licensing - \$3,300 Text My Gov - \$2,500 Revize Hosting Software/Support - \$3,000 Zoom Licensing .gov Domain Licensing - \$575

0104-3069 Audio/Video Systems

A/V system hardware and software support

0104-3046

Lincolnville Communications Inc. - Internet Fee \$430 per month - \$5,160

0104-3520

Computers (Hardware)
Workstation and laptop replacement as per replacement schedule - FD Laptop, Audra Caler PC, PD Mobile Data Terminals (2) and Explorer MDT 3 Desktop - \$10,000
Replacement of telephone system @ Public Safety Bldq

GeneralGovernment INSURANCES

		FY 22	FY 23	FY 24	FY 24	FY 25	FY 25	FY 25	FY 25
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
105-2501	General Liability	76,282	76,631	78,000	70,613	111,000	111,000	111,000	Dould
105-2509	Unemployment Insurance	27,159	20,595	29,000	6,810	12,000	12,000	12,000	
105-2510	Workers Comp Insurance	149,575	174,408	135,000	102,162	150,000	150,000	150,000	
105-2512	Retiree Life Insurance	1,795	1,136	1,700	695	1,400	1.400	1,400	
otal Insura	nces	254,811	272,770	243,700	180,280	274,400 12.6%	274,400 12.6%	274,400 12.6%	-100.0%
105-2501	General Liability General Liability - Estimated p	remium covers AL	to, Property, Fa	ithful Performa	nce of Duty, Po	olice Liability ar	d Public Officia	ds Liability	
							o i done officie	no ciubility.	
105-2509	Unemployment Insurance Unemployment is paid on the		ages per emplo				or done official	no clability.	
105-2509 105-2510		first \$12,000 of w MEMIC (Maine Em	piovers Mutual i	yee Insurance Comi	pany).		e i done omer	iio Elability.	

INSURANCES

	EV 2E	Town	Manager	1	000,61	16,000			31,000
ASSOCIATED BEVENIES		Account		Snow Bowl WC Reimburgement	Incursors Dividenda	Trisal arca Divideras			ances
		S. Tri		90-12-08	90-02-08				274,400 Total Insurances
	FY 25	Town		111,000		12.000	150.000	1.400	274,400
EXPENSES		Account	Congral Lishility	מקומום בומחוורא	Auto	Unemployment Insurance	Workers Comp Insurance	Retiree Life Insurance	Inces
			0105-2501	10010	0105-2502	0105-2509	0105-2510	0105-2512	Total Insurances

DEPARTMENT NET EXPENSE: \$243,400

General Government TOWN OFFICE BUILDING

		FY 22	FY 23	FY 24	FY 24	FY 25	FY 25	FY 25	FY 25
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
0106-0101	Full Time Wages	12,510	35,545	14,700	8,291	37,500	37,500	37,500	Dould
0106-0105	Part Time Wages	11,262	-	2		4	37,500	37,300	
0106-0110	Overtime	98	-	500		500	500	500	
0106-0501	FICA & Medicare	1,816	2,585	1,200	451	2,900	2,900	2,900	
0106-0505	ICMA/MPERS	2,583	2,950	1,600	698	3,800	3,800	3,800	
0106-0510	Health Insurance	3,439	8,003	3,800	1,152	7,300	7,300	7,300	
0106-1006	Supplies (Cleaning & Building)	1,448	619	2,500	1,023	1,500	1,500	1,500	
0106-1501	Electricity	9,884	10,017	10,000	8,322	12,000	12,000	12,000	
0106-1505	Heat	17,688	19,599	12,500	7,526	12,000	12,000	12,000	
0106-1503	Solar Electricity Delivery	202	261	200	232	250	250	250	
0106-1510	Water/Sewer	1,427	1,510	1,500	953	1,500	1,500	1,500	
0106-2030	Building Maintenance	8,923	8,189	6,500	6,750	8,000	8,000		
0106-3014	Cleaning (contracted)	-	- F:	26,000	16.210	-	0,000	8,000	
0106-3016	Heating/HVAC Maintenance	8,106	10,130	8,000	10.321	12,000	12,000	12,000	
106-3026	Sprinkler/Elevator Maintenance	183	1,338	1,200	10,521	750	750	750	
106-3035	Security Services	1,260	2,354	750	638	1,000	1,000	1,000	
106-3515	Buildings	1,200	28	1,000	466	1.000	1,000	1,000	
Total OH/To	wn Offices	82,029	103,128	91,950	63,033	102,000	102,000	102,000	
				,		10.9%	10.9%	10.9%	-100.09
106-0101	Full Time Wages				_		Change of		100.0
	Asst. Manager/Facility Director (25% funded in	this budget; 75°	% in Opera Hou	se/Auditorium	budget)			
	Custodian (50% funded in this i	budget; 50% fur	nded in the Audi	torium budget)					

0106-0501 FICA & Medicare

7.65% of covered wages

0106-0505 ICMA/MPERS

Retirement plans offered are either enrollment in an ICMA Deferred Compensation Plan or enrollment in the Maine Public Employees (MPERS) System. Employees enrolled in ICMA receive up to a 5% match from the Town. The Town's share of MPERS for employees enrolled in the MPERS plan for police officers and firefighters is 12.8% and for Town employees is 9.9%

0106-0510 **Health Insurance**

Health insurance coverage is available to full time employees. Part Time Employees that work 20 hours or more per week year round (but less than 30 hours) are eliqible to join at their own expense. Employees hired after Jan 1, 2007 pay a share of dependent coverage. The Town offers employees three plan options with different degrees of employer/employee participation. These plans provide different levels of coverage, and therefore, creates a cost difference. More expensive plans will require more employee cost participation.

0106-1006

Supplies (Cleaning & Bldg)
Paper goods, light bulbs, cleaning supplies, small hardware items, cleaning equipment repair, misc. paint and maintenance supplies. 50% of those items shared with Opera House Auditorium budget

0106-1501

Electricity 50% of building costs shared with Opera House Auditorium budget

0106-1505

60% of heating costs for the building. In recent years, energy conservation measures

have reduce fuel consumption

0106-1510

Water /Sewer 50% shared with Opera House Auditorium budget

0106-2030

Building MaintenanceAllowance for electrical, plumbing, glass, paint, carpentry, repairs and maintenance, sprinkler system, and heating/ventilation system repairs.
50% shared with Opera House/Auditorium budget for shared systems

0106-3014 Cleaning (contracted)

Custodial contractors to clean building interior as a replacement for custodian, 50% shared with Opera House

0106-3016 Heating/HVAC Maintenance

Includes 50% costs for maintenance and repairs outside of maintenance agreements

0106-3026 Sprinkler System Maint

Includes 50% costs maintenance/inspections and repairs outside of maintenance agreements

0106-3035

Security Services
50% costs of maintenance agreement and monitoring services for Northeast Security, plus allowance for repairs Monitoring covers sprinkler, fire alarms and low heat

0106-3515

Small equipment/furnishings
Building equipment, replacement furniture and fixtures

OPERA HOUSE/AUDITORIUM

1

		FY 22	FY 23	FY 24	FY 24	FY 25	FY 25	FY 25	FY 25
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
0107-0101	Full Time Wages	109,533	139,946						Dodia
0107-0105	Part Time Wages	37,565	30,656						
0107-0110	Overtime	-							
0107-0501	FICA & Medicare	10,286	12,366						
0107-0505	ICMA/MPERS	15,287	12,456						
0107-0510	Health Insurance	40,474	46,651						
0107-1001	Office Supplies	1,822	1,563						
0107-1006	Supplies (Cleaning & Bldg)	1,709	881						
0107-1202	Professional Development	36	100						
0107-1209	Box Office	6,854	12,375						
0107-1215	Marketing	13,836	17,466		Me	wed to a Spe	cial Revenue I	Eund	
0107-1501	Electricity	9,883	10,016			or on to a ope	CIGI ICETIBE	unu	
0107-1505	Heat	11,791	13,189						
0107-1510	Water/Sewer	1,427	1,510						
0107-1520	Communications	600	710						
0107-2020	Equipment	-	-						
0107-2021	Sound System Maintenance	319	829						
0107-2022	Stage Light Maintenance	574	607						
0107-2030	Building Maintenance	5,729	3,759						
0107-3013	Equipment Maint Contracts	-	-						
0107-3014	Cleaning	-	_						
0107-3016	Heating/HVAC Maintenance	8,022	9,119						
0107-3026	Sprinkler/Elevator Maint	4,390	8,666						
0107-3035	Security Services	1,260	2,390						
0107-3525	Small Equipment/Furnishings	747	2,195						
Total OH/Au		282,144	327,450						

Public Safety

		FY 22	FY 23	FY 24	FY 24	FY 25	FY 25	FY 25	FY 25
	Account	Actuals	Actuals	Budget	YTDs	Dept.	Town	Budget	Select
0501-0101	Full Time Wages	585,419	713,343	024 000	E0E 00E	Head	Manager	Committee	Board
0501-0101	Part Time Wages	303,419	1,515	824,800	505,905	875,000	950,000	950,000	
0501-0110	Overtime	47,313	71,296	55,000	59.124	1,000	1,000	1,000	
0501-0120	Parking Officer	45,627	38,392			60,000	60,000	60,000	
0501-0121	Police Special Duty	1,840	1,893	48,000 3,750	30,831	3.750			
501-0123	Administrative Assistant	48,961	51.910		1,520	3,750	_3,750	3,750	
501-0106	InInd Hbrmstr/Lake Patrol	40,501	21,910	58,000	38,421	59,900	59,900	59,900	
501-0100	Community Liaison Officer	-		11,500	20.467	10,000	10,000	10,000	
501-0113	FICA & Medicare	F4 710	(0.707	50,000	29,167	77.000		(5)	
501-0501	ICMA/MPERS	54,719	63,737	77,100	47,062	77,300	83,000	83,000	
		76,349	74,437	115,300	69,244	116,600	135,600	135,600	
501-0510	Health Insurance	246,682	240,749	319,000	134,498	241,600	270,500	270,500	
501-1001	Office Supplies	5,081	4,829	5,000	2,975	5,000	5,000	5,000	
501-1004	Advertising & Recruitment	617	130	500	9	300	300	300	
501-1007	Ticket Supplies	3,738	332	4,500	679	4,500	4,500	4,500	
501-1014	Gas/Diesel	13,211	10,889	15,000	4,066	10,000	10,000	10,000	
501-1201	Mileage		130	500	616	800	800	800	
501-1202	Training/Professional Development	7,769	10,445	17,000	6,035	12,500	10,000	10,000	
501-1205	Uniforms/Clothing-Cleaning	5,123	7,407	26,000	12,071	12,000	10,000	10,000	
501-1520	Communications	11,225	12,983	12,000	8,631	14,000	14,000	14,000	
501-2005	Vehicle Repairs	8,112	4,835	10,000	3,268	10,000	10,000	10,000	
501-2025	Mobile Equipment Repairs	224	21	1,500	_	1,000	1,000	1,000	
501-3009	Union Negotiations		-	1965	-	500	500	500	
501-3012	Organization Dues	100	200	500	150	500	500	500	
501-3013	Equipment Maint. Contract	-	-	1,500	1,312	-	-	500	
501-3018	Animal Control	21,019	6,965	10,000	7,507	10,000	10,000	10.000	
501-3525	Small Dept Equipment	9,992	18.308	9.700	2.625	10,000	10,000	10,000	
otal Police D	ept	1,193,121	1,334,746	1,676,150	965,707	1,536,250	1,660,350	1,660,350	
					_	-8.3%	-0.9%	-0.9%	-100.0%
501-0101	Full Time Wages				-		Change ov	er FY 24	-100.076
	10.5 full time sworn officers:								
	Chief (1), Lieutenant (1), Sergea	ints (2), Detec	tive (1), Patrol	Officers (6)					
	Wages for Patrol/Sergeants/Dete	ctive fall unde	r the union cont	ract and are est	ablished for F	Y 25.			
501-0105	Part Time Wages								
	Part-time wages to fill in when a	n officer is off	duty due to vac	ation, sick leave	, or compensa	atory time usage	١.		
501-0110	Overtime								
	Funds weekend night coverage, of	court appearan	nces, investigation	ons and mandate	ed/specialized	l training.			
	Alco includes couerage for enecia	Levente (fireu	ork events Win	diammer Weeks	and Hallowee	n Christmas by	the Con		
	Also includes coverage for specia	I CACHED (INCM	OIL CACHES, AAIII						
	Also includes coverage for specia Toboggan Nationals, parades, etc	:.).	OIR EVEIRS, WIII	ajammer weeke	na, Hallowee	ii, Ciiristinas by	uie Sea,		
	Toboggan Nationals, parades, etc	:.).	ork events, will	ajammer weeke	na, ranowee	ii, Ciiristiilas py	tile Sea,		

One full time position. Position also provides coverage for front desk

0501-0123

Administrative/Clerical
40 hour/wk coverage for front office reception

0501-0501 FICA & Medicare

Required 7.65% employer contribution to Social Security & Medicare

0501-0505

Retirement plans offered are either enrollment in an ICMA Deferred Compensation Plan or enrollment in the Maine Public Employees (MPERS) System. Employees enrolled in ICMA receive up to a 5% match from the Town. The Town's share of MPERS for employees enrolled in the MPERS plan for police officers and firefighters is 12.8% and for Town employees is 9.9%

0501-0510

Health Insurance

Health Insurance Health insurance coverage is available to full time employees. Part Time Employees that work 20 hours or more per week year round (but less than 30 hours) are eligible to join at their own expense. Employees hired after Jan 1, 2007 pay a share of dependent coverage. The Town offers employees three plan options with different degrees of employer/employee participation. These plans provide different levels of coverage, and therefore, creates a cost difference. More expensive plans will require more employee cost participation.

0501-1001 Office Supplies

General office, copier and computer supplies for all Police Department activities. Includes postage.

0501-1004 **Advertising**

0501-1007 **Ticket Supplies**

Software maintenance fee for electronic ticketing; tickets, chalk, ticket books, parking boot supplies.

0501-1014 Gas/Diesel Fuel for police vehicles

0501-1201

MileageMileage at IRS rate for business travel (training or court) when a cruiser is not available Includes mileage for officer to attend the Police Academy training (Vassalboro)

Training/Professional Development

Training is a major need and statutory requirement for the department, and reduces liability On-going training includes firearms certification/re-certificantion at least annually.

Training funds include costs for workshop/seminar/MCJA, plus meals reimbursement, and lodging that may be required.

0501-1205 **Uniforms/Clothing Allowance**

Cost of ballistic vests, helmets and uniforms. Includes uniform cleaning. Also included are the purchasing of 3 new ballistic vests @ \$1800/piece

0501-1520

Includes office lines, cell phones, lobby phone and maintenance contract of telephone recording system,

Also includes in-car data terminal connections and video recording maintenance.

0501-2005 **Vehicle Repairs**

Oil changes, fluids, tires, brakes, service provided by Camden Public Works. All cruiser repairs, parts and labor by

0501-1202

dealerships.

	sociarompor
0501-2025	Mobile Equipment Repair Repairs as needed for all radios, radar units, radar boards, cruiser video systems and mobile data terminals
0501-3009	Union Negotiations The current Union contract expires 6/30/2025. Negotiations will begin Fall of 2024
0501-3012	Organization Dues Maine & International Police Chiefs Assoc, FBI LEEDA, memberships for supervisory staff.
0501-NEW	Equipment Maintenance Contract Moved this expense to Public Safety Bldg budget
0501-3018	Animal Control By State law, municipalities are required to have a shelter for stray animals. PAWS Animal Center serves as the Town's rescue shelter. This account funds that contract and other animal control expenses that might arise.
0501-3525	Small Equipment Funds equipment necessary to carry out the duties associated with law enforcement such as safety supplies, targets, range equipment, radios, radars, video systems, cruiser equipment, emergency lighting, Tazers and Tazer cartridges, etc. Significant increase in the price of ammunition for training is anticipated

Public Safety
05-01 POLICE DEPARTMENT

	EXPENSES				
	クロクビューペル			ASSOCIATED REVENUES	
		FY 25			FY 25
	Account	Town		Account	Town
0501-0101	Full Time Wades	Preminate			Manager
0501-0105		חחחיחכה	20-12-05	Misc. Police Revenue	1,000
0707-0707	rait fille wayes	1,000	90-12-03	Parking Tickets	55.000
0201-0110	Overtime	000'09	90-18-10	Rockport Police Chief Reimh	72 500
0501-0120	Parking Officer	. '	100		000'67
0501-0121	Police Special Duty	3.750			
0501-0123	Administrative Assistant	29,900			
0501-NEW	Inind Hbrmstr/Lake Patrol	10,000			
0501-NEW	Community Liaison Officer	-	000		
0501-0501	FICA & Medicare	83.000	100		
0501-0505	ICMA/MPERS	135,600			
0501-0510	Health Insurance	270,500			
0501-1001	Office Supplies	5,000	NI.		
0501-1004	Advertising & Recruitment	300			
0501-1007	Ticket Supplies	4.500			
0501-1014	Gas/Diesel	10,000	KI		
0501-1201	Mileage	800	100		
0501-1202	Training/Professional Development	10.000			
0501-1205	Uniforms/Clothing-Cleaning	10,000			
0501-NEW	Bicycle Patrol	1			
0501-1520	Communications	14,000	in pr		
0501-2005	Vehicle Repairs	10,000			
0501-2025	Radios	1.000			
0501-3009	Union Negotiations	200			
0501-3012	Organization Dues	2005			
0501-NEW	Equipment Maint. Contract	1			
0501-3018	Animal Control	10 000	1000		
0501-3525	Small Dept Equipment	10,000			
Subtotal Police Dept	lice Dept	1,660,350			
RESERVE AF	RESERVE APPROPRIATIONS				
3003-NEW	Police Cruiser	30,000			

Public Safety 05-03 COUNTY DISPATCH

		FY 22	FY 23	FY 24	FY 24	FY 25	FY 25	FY 25	FY 25
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
0503-3036	Dispatch Services	158,927	163,813	190.650	190,650	219.036	219.036	219.036	Dogra
Total County	y Dispatch	158,927	163,813	190,650	190,650	219,036 14,9%	219,036 14.9%	219,036 14,9%	-100.0%
							Change o	ver FY 24	2001070

County DispatchThis is the cost of Camden's share of the Knox County Dispatch services.

County Taxes and Dispatch Fees 303) and 2024 Budgets

	3823 11975 (64)		Describy		2034 Processed Biglis	114 01	narlay	
Muser squality Applieda:	Mate Watertier	6 co-sanise	Desiration Plans		Whatser.	B 071699551	DISCHULATES	Combine
	\$164.05E.62c	Courty les	Freeze	Test & Fores	Shrin Valuation	Charts 7.00	Fren	Tan & Fee
Carolina	\$1,690,000,000		\$61,416	22×420	\$166.700.1E41	82/04/305	528.677	\$297.35
Evahino	\$303 ASE 900	\$1,741.004 \$401.013	#190 MSC	\$1,931,744	82 005 430 660	\$2,062,017	\$219,600	\$7,201,65
193069			\$54,735	8456,744	\$409(30)(0,000)	8492 021	150,550	\$541,93
-prem - innertable	929.360,1568	\$32E.673	347.814	STPT, AEY	\$397,750,600	\$304 \$37	\$47,460	\$448,42
na: Au Hest.	\$298,300,000	\$779.725	\$61.874	\$141,569	\$993.396.960	8542.1G1	\$71,0 <u>84</u> 5	6613,68
	\$10,290,000	\$73,800	\$9,392	\$77,012	873.800,000	\$75,679	\$2,817	\$79.52
Writes and Flamator	635 R95,066	\$37,500	\$1,760	基制设施	837.100,000	\$89,146	\$2,000	641.59
kardi filaver	\$40,000,000	\$ 72P. 166	\$15.100	196,9438	8400,400,000	\$460 851	\$ (7,434)	25/15.40
Owls Fished	8460 100 00%	3487,464	老松中新成	1537,240	1460,086,080	1676,675	967,894	Bering any
Paraphoper	2009,001,1998	\$1,03£,600	\$252,742	\$1,283,011	\$1,198,100,090	\$1,379,838	1200 JFB	81,530,32
ladiged	\$1,512,950,000	\$1,371,822	\$182,786	\$1,404,637	\$1,846.402,036	\$1,584,516	8152,955	\$1,536.93
st (seephan	\$1.278 100.000	\$1.130,427	\$74,573	\$1,224,056	91,288 182,030	\$1,300,020	\$108,597	\$1,412 54
auti Thereusia	8341 150,000	8247,746	\$16,960	8412.762	8428.500,090	8440.507	103.25	6507 84
PARTYPES 2*	\$455 760 900	\$477,870	108,002	1577.077	8335, 270,000	\$340 34d	\$114,667	\$50G D1
anen	\$324,160,060	\$330,0 £8	686,425	142H Y 18	\$369,960,000	8383,340	800,043	\$483 to
fyralic frainners	\$275 780 DOS	\$4001,096	647,570	3640 ST7	MATERIAL DOC	\$480,576	\$64,089	8783.16
Varsers	\$435,250,000	\$445,890	\$172,277	168221 1487	\$315.900.00C	9550,340	6803,872	5734.0Z
Pagetargiture	\$197,300,000	\$200 505	\$16,011	\$25B 500	5236,860,000	\$737,166	Ben fette	\$305.80
t-Teta	37,546,050 (100)	gu 6015, 760	#1 Are 542 2	811,281,315	8 21, 120, 200, 0000 /	3 11,443 170	\$1,660 BJ!	10.163.60
respented Territory	\$22,560,600	\$23,662	20	973 692	439 800 000	222.443.11	By Change and	A22.445
PICIOTE IN		#2	812,445	\$15.40	Ball Sales Voice	45 G 44 G 11	114.297	\$14,250
DTAL	12.371 120 Car	10 822 331	\$1 40 1 846	3 17 8 17 8 20	\$11.662.819.000	\$15 000,618		\$12.17D.741
		11 07%	179	W 11 2 11 3 100	A. L'ASA Bush Held	16.70%	1276	#10.12B(F61
manufactured Amely and the American Control of	21/22 Tas Assistances	awath MER.	Contract	historia des refresendos estas	1274 Yes Assessment	TE.FUB		
	新兴·明明,15回		\$145,207		\$11.563.002		Overtoy 2112:521	
	Assentatives + Desider	10.625.30	- CINEDIL		Assessment Dyerse	\$17.408.512	# F (# 32)	

FARRIS & FIRM

Public Safety 05-04 FIRE & EMERGENCY MEDICAL SERVICES DEPARTMENT

		FY 22	FY 23	FY 24	FY 24	FY 25	FY 25	FY 25	FY 25
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
0504-0101	Full Time Wages	234,655	267,235	299,000	198,971	543,000	447,000	447,000	
0504-0105	Per Diem Wages	31,464	15,481	48,000	22,192	131,400	61,000	61,000	
)504-NEW	First Responder/Training Wage	4,000	13,753	96,500	29,676	100,000	50,000	50,000	
0504-0110	Overtime	31,015	32,960	30,000	24,760	69,500	50,000	50,000	
504-0125	Call Firefighter/Training Wage	62,329	77,715	88,000	33,927	90,800	80,000	80,000	
504-0501	FICA & Medicare	26,723	30,546	43,000	23,190	71,600	52,700	52,700	
504-0505	ICMA/MPERS	31,263	26,854	46,200	26,481	76,700	70,000	70,000	
504-0510	Health Insurance	92,808	96,865	108,900	59,501	221,500	172,400	172,400	
504-1001	Software/Office Supplies	2,404	2,167	2,600	4,207	7,000	7,000	7,000	
504-1005	Dues & Publications	445	1,120	800	665	1,000	1,000	1,000	
504-1008	Equipment Supplies	12,177	12,718	13,000	5.586	25,000	20,000	20,000	
504-1014	Gas/Diesel/Oil	6,040	5,093	4,500	5,586 3,085 521	10,000	10,000	10,000	
504-1201	Mileage	346	810	1,000	521	2,000	2,000	10,000 2,000	
504-1202	Training/Professional Development	11,009	6,787	7,500	4,168	17,400	25,000	2,000	
504-1205	Uniforms/Clothing	1,985	1,815	2,200	777	10,000	10.000	25,000	
504-1217	Respiratory Standards Program	1,674	355	300	140	350	350	10,000	
504-1218	HB Vaccine	-,0,,	-	300	30	- 330	330	350	
504-1219	Hose	1,275	-	1,500	-	1.600	1,600	1 600	
504-NEW	Billing	2,2,0	_	2,500	_	1,000	1,000	1,600	
504-NEW	Laundry Services		_	_	_	500	-	-	
504-NEW	Medical Exams	_	_		_	500	-	-	
504-NEW	Advertising	_	_	_	_	500		-	
504-1520	Communications	3,698	4,566	4,100	2,096	4,100	4 100	4 100	
504-2005	Vehicle Repairs	10,855	17,793	30,500	22,713	36,600	4,100	4,100	
504-2020	Equipment Repairs	2,194	4,555	7,000	2,436	10,000	36,600	36,600	
504-3525	Small Dept Equipment	10,595	10,637	12,000	691	12,400	10,000	10,000	
04-3153	Hose Testing	7,571	9,225	10,000	8,799	10,300	12,400	12,400	
04-NEW	First Responder Equipment	10,018	11,829	10,000	1,274	10,000	10,300	10,300	
04-NEW	Emergency Medical Services	123,941	170,225	175,500	95,659	365,000	10,000	10,000	
tal Fire De		720,484	821,104	1,042,100	571,545	1,828,750	365,000	365,000	
		, 20,707	321,104	1,042,100	3/ 1,343	75.5%	1,508,450 44.8%	1,508,450	100.0
504-0101	Full Time Wages				-	12,270	Change ov	44.8%	-100.0

The Department currently has 4 full time positions.

The full-time firefighters each work an average of 42 hour weeks; therefore 2 hours are paid at the OT rate. Full-time personnel are certified Code Enforcement Officers and licensed Emergency Medical Service providers. We are proposing a phase-in approach with the goal for an additional 3 FT firefighters on staff.

We plan to hire two FT firefighter/EMTs in September and 1 in November

0504-NEW

Per Diem Wages FF/EMT and Paramedic support as we transitionally hire the FT FF/EMTs

0504-NEW

First Responder/Training Wages
Upon successful completion of Basic EMT training/licensing, first responders will be compensated for acting in such

capacity responding to emergency calls.

0504-0110

OvertimeOvertime wages are for hours worked beyond regular wages (beyond the 2 hours each week for full-time staff); as well as holiday pay. By averaging of the hours, each firefighter receives 2 hours of overtime each week. Holiday pay is figured at 12 hours straight pay for the off-duty firefighter - 12 hours straight pay for the holiday if a scheduled firefighter takes the day off or 12 hours of time and a half if the scheduled firefighter works the holiday.

0504-0125 Call Firefighters/Training Wages

Call firefighter payroll varies depending on the volume of calls for service and the number of personnel who answer the call. This includes fire calls, meetings, setting up voting space and other duties as assigned. Training is for regularly scheduled and special training events for on-call firefighters.

Required 7.65% employer contribution to Social Security & Medicare

0504-0505

0504-0501

Retirement plans offered are either enrollment in an ICMA Deferred Compensation Plan or enrollment in the Maine Public Employees (MPERS) System. Employees enrolled in ICMA receive up to a 5% match from the Town. The Town's share of MPERS for employees enrolled in the MPERS plan for police officers and firefighters is 12.8% and for Town employees is 9.9%

0504-0510 **Health Insurance**

Health insurance coverage is available to full time employees. Part Time Employees that work 20 hours or more per week year round (but less than 30 hours) are eliqible to ioin at their own expense. Employees hired after Jan 1, 2007 pay a share of dependent coverage. The Town offers employees three plan options with different decrees of employer/employee participation. These plans provide different levels of coverage, and therefore, creates a cost difference. More expensive plans will require more employee cost participation.

0504-1001 **Software & Office Supplies**

Includes the Department's records of keeping and reporting web based subscription.

0504-1005

Dues payable to professional associations such as National Fire Protection Assn, Int'l Assn Fire Chiefs, Knox County Mutual Aid, ME State Federation of Firefighters and publications.

0504-1008 Personal Protective Equipment

Regular issued gear for Firefighters including: turnout gear, gloves, boots, etc. National Fire Protection Assn (NFPA) requires replacement every 10 years.

0504-1014 Gas/Diesel/Oil

Vehicle fuel based on estimated 1,000 gallons of diesel and 1,250 gallons gasoline

0504-1201

Mileage reimbursement when staff uses personal vehicles for work purposes (IRS rate: As of January 1st of each year)

0504-1202 Training/Professional Development

This account is for specialty drills and trainings that enhance the basic training offered by the Fire Department. Examples include: water rescue, confined space, extrication, etc.

Workshops/training offered by the Maine Fire Chiefs and Int'l Assn of Fire Chiefs.

Also includes training to assist the Planning & Codes Office. This year also includes an on-line training subscription we are using.

0504-1205

Uniforms/Clothing Allowance
This funds uniforms for the 4 full time personnel and uniforms for part time firefighters plus the additional proposed hired staff.

0504-1217

Respiratory Standards Program
Annual medical evaluations required for use of breathing apparatus
Mask fit tests and breathing air quality testing
Includes primary check for new members and yearly medical clearance

0504-1218

HB Vaccine/Drug screeningEstimate for new members. Includes random drug screening for full-time personnel

0504-1520

Fire Department phones (2) in Public Safety Building and VZW iPads for Engines 4 & 5 2 Department cell phones

0504-2005 Vehicle Repairs

Preventative maintenance, oil & filter changes.

0504-2020 **Equipment Repairs**

Yearly maintenance programs and repair as needed. Includes: Aerial & ground ladder tests @ \$1,500, Annual flow testing of self-contained breathing apparatus (SCBA) \$2,000; SCBA battery replacement \$150. General repairs of pagers and radios, SCBA, personal protective equipment General repairs resulting from daily use of equipment or issues found during service testing

0504-3525

Small Department EquipmentSpecialized equipment purchases, replacement of old pagers.
Continued upgrade/replacement of radios - mobile and portable

0504-3153

All hoses tested annually per industry standards.

Annual pump service testing as required by NFPA standards.

0504-NEW First Responder Equipment

Equipment and supplies necessary for first responders to provide basic life support to patients

0504-NEW **Emergency Medical Services**

North East Mobile Health Services provides emergency medical and transport services to the residents of Camden, Rockport, Lincolnville and Hope.

Public Safety 05-05 PUBLIC SAFETY BUILDING

		FY 22	FY 23	FY 24	FY 24	FY 25	FY 25	FY 25	FY 25
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
0505-0105	Part Time Wages	1,254	1,705					- CONTINUED C	Dogio
)505-0501	FICA & Medicare	95	126	_				•	
505-1006	Building Supplies	829	1.326	2,800	700	_	17	-	
)505-1501	Electricity	9.971	13,686	10,000	10,573	12,000	12.000	40.000	
505-1505	Heat	7,606	10,349	7,000	4,349		12,000	12,000	
505-1510	Water/Sewer	3,948	4,050	3,700		9,000	9,000	9,000	
505-2030	Building Maintenance	13.892	15,504		2,895	3,700	3,700	3,700	
505-2810	Emergency Operations Center	13,092		10,000	2,778	18,000	18,000	18,000	
505-2010	Contracted Cleaning Services	-		500	-	_ 500	500	500	
505-3014 505-NEW			2.5	5,000	~	5,000	5,000	5,000	
	Equipment Maintenance Cont.		353		-	3,300	3,300	3,300	
505-3016	HVAC Maintenance	3,906	3,638	6,000	3,530	8,000	8,000	8,000	
505-3525	Equipment Purchases	2,825		3,000	38	3,000	3,000	3,000	
otal Public	Safety Building	44,326	50,384	48,000	24,863	62,500	62,500	62,500	
						30.2%	30.2%	30.2%	-100.0
					_		Change of		100.0

0505-1006	Building Cleaning/Custodial Services General building supplies and cleaning
0505-1501	Electricity Electrical costs for the Public Safety Building
0505-1505	Heat Fuel consumption in the Public Safety Building
0505-1510	Water/Sewer
0505-2030	Building Maintenance Includes general upkeep and maintenance General cleaning and preventive maintenance
0505-NEW	Emergency Operations Center Funding for training and supplies to support the Emergency Operations Cente (located in the basement of the Congregational Church)
0505-NEW	Contracted Cleaning Services Annual professional cleaning of PSB floors
0505-3016	Contracted Services/HVAC Maint Annual heat/AC/mechanical maintenance agreement, and other repairs as needed Reduced because the service contract was re-written with Siemens, Inc.
0505-3525	Equipment purchases Continuous upgrade/upkeep of physical fitness equipment to be used by Fire & Police personnel to maintain wellness and fitness required.

Public Safety 05-06 Hydrant Assessment

		FY 22	FY 23	FY 24	FY 24	FY 25 Dept.	FY 25	FY 25	FY 25
	Account	Actuals	Actuals	Budget	YTDs	Head	Town Manager	Budget Committee	Select Board
0506-3031	Hydrant Assessment	255,213	256,310	273,000	170,141	277,000	277.000	277.000	
Total Hydran		255,213	256,310	273,000	170,141	277,000 1.5%	277,000	277,000	-100.0%
NOU	e: Hydrant Rental						Change o	ver FY 24	

With MPUC approval, Maine Water is permitted to add a charge on customers' bills to reflect the incremental capital costs of Maine Water's infrastructure replacement program. Charge (WISC) will be reset to 3.4% on 7/1/2023,

Public Safety 05-07 Emergency Medical Services (EMS)

		FY 22	FY 23	FY 24	FY 24	FY 25	FY 25	FY 25	FY 25
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
0507-0112	First Responder Wages						1 1011009 01	COMMITTEE	Dogra
0507-0114	First Responder Training Wages								
0507-0501	FICA/Medicare			4.4	arred to Pine i	IFMC Danast			
0507-0505	MPers/ICMA			(T	oved to rire/	EMS Departi	nent		
0507-3525	First Responder Equipment								
0507-2805	Emergency Medical Services								
Total Emerge	ency Medical Services				-	-		•	
							Change	over FY 24	
0507-NEW	First Responder Wages Upon successful completion of B capacity responding to emergen	asic EMT traini cy calls. Includ	ng/licensing, fir es pay for 2 pe	rst responders v ople to be on-ca	vill be compen oil for EMS ove	sated for actin	q in such		
0504-0501	FICA & Medicare Required 7.65% employer contri	ibution to Socia	al Security & Me	edicare					
0504-0505	ICMA/MPERS Retirement plans offered are eith Maine Public Employees (MPERS The Town's share of MPERS for for town employees is 9.9%) System. Emp	lovees enrolled	in ICMA receiv	e up to a 5%	match from the	e Town		
0507-NEW	First Responder Equipment Equipment and supplies necessa	ry for first resp	onders to provi	de basic life sur	port to patien	its			
)507-2805	Emergency Medical Services North East Mobile Health Service Camden, Rockport, Lincolnville a	s provides eme nd Hope.	ergency medical	and transport :	services to the	residents of			

Public Safety 05-09 Emergency Operations Center

		FY 22	FY 23	FY 24	FY 24	FY 25 Dept.	FY 25 Town	FY 25	FY 25
	Account	Actuals	Actuals	Budget	YTDs	Head	Manager	Budget Committee	Select Board
0509-2810	Emergency Operations Center	500	495		-				
Total Emerg	ency Operations Center	500	495	-	-		-		

0509-2805

Funding for training and supplies to support the Emergency Operations Center (located in the basement of the Congregational Church)

Appropriation moved to Public Safety Building

Public Safety 05-10 STREET LIGHTS

		FY 22	FY 23	FY 24	FY 24	FY 25	FY 25	FY 25	FY 25
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
0510-1501	Electricity	13,195	19.017	20,000	8.057	20,000	20,000	20,000	Donia
0510-2035	Downtown Street Lights	17,635	7,453	15,000	15,290	18,000	18,000	18,000	
0510-3022	Traffic Signal Maintenance	5,467		3,000		3,000	3,000	3,000	
Total Street	Lights	36,297	26,470	38,000	23,347	41,000	41,000	41,000	
					_	7.9%	7,9%	7.9%	-100.0%
0510 1501	Ela-tui-it-						Change o	ver FY 24	

0510-1501

ElectricityCost of electrical service of street lights.

0510-2035

Downtown Street LightsRepairs and maintenance to street lights, outlets and light bulb replacements.

0510-3022

Traffic Signal Maintenance
Includes quarterly scheduled maintenance and other maintenance as needed

Public Works

		FY 22	FY 23	FY 24	FY 24	FY 25	FY 25	FY 25	FY 25
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
1001-0101	Full Time Wages	582,021	625,104	694,400	461,281	688,000	688,000	688,000	DUALU
1001-0105	Part Time Wages		1.5			5,000	5,000	5,000	
1001-NEW	Dam Control Agent Stipend	7,800	15,300	8,400	9,000	30,000	30,000	30,000	
001-0110	Overtime	29,888	32,570	32,000	17,751	32,000	32,000	32,000	
001-0501	FICA & Medicare	46,302	49,902	55,800 74,750	36,243	57,800	57,800	57,800	
.001-0505	ICMA/MPERS	60,334	47,642	74,750	47,273	74,100	74,100	74,100	
1001-0510	Health Insurance	197,648	195,802	244,900	135,470	246,000	246,000	246,000	
001-0517	Mileage	2,400	2,400	2,400	1,310	500	500	500	
.001-1001	Office Supplies	.83	216	500	364	700	700	700	
001-1006	Supplies (Cleaning & Bldg)	580	213	1,200	319	1,200	1,200	1,200	
001-1009	Bldg Hardware Supplies	1,880	2,378	2,000	1, 84 6	2,000	2,000	2,000	
001-1010	Signs	6,376	1,355	4,500	928	4,500	4,500	4,500	
001-1013	Safety Equipment	3,686	3,593	3,500	3,439	3,500	3,500	3,500	
001-1014	Gas/Diesel/Oil	39,987	46,530	39,000	33,885	40,000	40,000	40,000	
001-1202	Professional Development	1,223	25	1,000	480	1,000	1,000	1,000	
001-1205	Uniforms/Clothing Allowance	4,504	3,531	4,000	4,810	4,500	4,500	4,500	
001-1220	Traffic Control Devices	866	405.040	2,000 132,000	T	2,000	2,000	2,000	
001-1221	Winter Salt & Sand	83,325	125,213	132,000	74,998	125,000	125,000	125,000	
001-1501	Electricity	4,366	4,961	6,000	2,705	7,000	7,000	7,000	
001-1505	Heat	4,598	6,262	5,000	4,054	5,000	5,000	5,000	
001-1510 001-1520	Water/Sewer Communications	1,188	1,132	1,200	760	1,200	1,200	1,200	
001-1520		2,579	2,637	2,500	1,416	1,200	1,200	1,200	
001-2025	Radios Building Maintenance	500 7,169	C 204	500	7.006	500	500	500	
01-2036	Fuel Depot Maintenance	7,169	6,294	7,000	7,996	13,000	13,000	13,000	
01-2037	Fleet Maintenance	1,200 54,453	1,200	45.000	44 360	47.000		-	
001-2038	Plow Maintenance	0.503	47,961	45,000	41,368	47,000	47,000	47,000	
01-3021	Drug Testing	9,593 755	11,560 1,465	10,000	9,918	11,000	11,000	11,000	
001-3525	Small Dept Equipment	2,218	5,716	1,000	556 5,028	1,000	1,000	1,000	
002-2040	Street Maintenance	61,792	54,703	7,000 65,000	27,312	10,000	10,000	10,000	
002-2041	Sidewalks	40,000	16,222	02,000	Z/,31Z	98,500 35,000	98,500	98,500	
002-2042	Storm Drains	11,696	23,518	20,000 61,000	5,057 12,953	22,000	35,000	35,000	
002-2043	Trash Disposal	12,359	9,212	18,500	9,950	61,000 15,000	61,000	61,000	
02-2049	Rental Equipment	35,443	27,221	25,000	20,908	25.000	15,000	15,000	
02-2054	Culverts & Basins	5,507	3,157	6,000	20,900	40,000	25,000	25,000	
002-3017	Engineering	2,245	2,348	5,000	-	3,000	40,000	40,000	
02-3023	Street Paving	241,892	134,953	370,000	90,346	250,000	3,000	3,000	
04-1225	Parking Lot Lease	64,431	64,452	5,0,000	30,310	230,000	250,000	250,000	
04-2070	Parking Lot Maintenance	8,131	4,000	10,000	350	10,000	10,000	10.000	
05-3033	Tree Maintenance	38,345	26,726	39,000	36.919	39,000	39,000	10,000 39,000	
05-3034	Shade Tree Planting	2,962	2,325	14,000	4,500	10,000	10,000	10,000	
08-2050	Megunticook Dams (East & West)	500	4,278	18,500	3,925	10,000	10,000	10,000	
08-2051	Montgomery Dam	7	89	6,500	8.100	_	_		
08-2053	Seabright Dam		2,025	12,500	4,010	-		_	
tal Public \	Norks	1,682,832	1,616,191	2,058,550	1,127,528	2,001,200	2,001,200	2,001,200	-
					_	-2.8%	-2.8%	-2.8%	-100.09
01-0101	Full Time Wages PW Director, Engineer (both 50%	funded with W	/W) and 10 full-	time employee	s	_	Change over	er FY 24	
01-0105	Part Time Wages Snow removal, downtown street/					qe			
01-NEW	Dam Control Agent								
01-0110	Overtime Cost of responding to storms, wir	iter maintenanc	e, etc. Estimate	based on histo	orical trends				
01-0501	FICA & Medicare Required 7.65% employer contrib	ution to Social	Security & Medi	care					

1001-0505 **ICMA/MPERS**

Retirement plans offered are either enrollment in an ICMA Deferred Compensation Plan or enrollment in the Maine Public Employees (MPERS) System. Employees enrolled in ICMA receive up to a 5% match from the Town. The Town's share of MPERS for employees enrolled in the MPERS plan for police officers and firefighters is 12.8% and for Town employees is 9.9%

1001-0510

Health InsuranceHealth insurance coverage is available to full time employees. Part Time Employees that work 20 hours or more per week year round (but less than 30 hours) are eliqible to join at their own expense. Employees hired after Jan 1, 2007 pay a share of dependent coverage. The Town offers employees three plan options with different degrees of employer/employee participation. These plans provide different levels of coverage, and therefore, creates a cost difference. More expensive plans will require more employee cost participation.

1001-0517 Mileage Misc Travel

Office SuppliesPrinter Ink, staples, notebooks, binders, folders, pens and other general office supplies 1001-1001

Supplies (Cleaning & Building) Paper products, cleaning supplies 1001-1006

Building Hardware SuppliesRakes, shovels, brooms, batteries, flashlights, tools 1001-1009

1001-1010

 $\pmb{\text{Signs}}$ Replacement of stolen/damaged street and traffic signs, installing new signs and posts

1001-1013

Safety EquipmentHard hats, cloves, eve & hearing protection, first aid kits, crane inspections, fire extinguisher inspections and replacements, fall protection, & chain saw protection & steel toe work boots, reflective rain jackets and rain pants.

1001-1014

Gas/Diesel/Oil
Fuel for trucks and equipment
Estimate based on 4,500 gals diesel and 5,500 gals gasoline
Includes 4,000 for motor/hydraulic oil

1001-1202

Professional Development Periodic training for Public Works staff

1001-1205	Uniforms/Clothing Allow Stipend for clothing \$250 for 8 employees= \$2000 and \$1600 per year for 2 mechanic's uniforms, plus 2 'CPW' T-shirts and a ball cap
1001-1220	Traffic Control Devices Work area signs, Cross Walk signs, traffic cones & barricades,
1001-1221	Winter Salt & Sand PW plows, sand/salts approximately 58 miles of Town & State roads and 12 miles of sidewalks 1,300 tons salt (predicted to be \$76/ton); 1,300 cy sand (predicted to be \$18.50/cy); Magnesium flakes (sidewalks)
1001-1501	Electricity Electricity for the Public Works facility
1001-1505	Heat Heating fuel for Public Works facility
1001-1510	Water/Sewer Utility costs for the Public Works facility
1001-1520	Communications Telephone and two cell phone stipends
1001-2025	Radios Radio repair and purchase
1001-2030	Buildings Maintenance Includes: Maintenance of buildings, plumbing/electrical repair Fire extinguisher hydro test replace/refill Boiler maintenance & repairs Weekly office cleaning
1001-2037	Fleet Maintenance Tires/brakes and all repair parts, welding supplies The increase is attributed to the increase cost of parts and tires
1001-2038	Plow Maintenance An increase due to a rise in the cost of cutting edges, steel, bolts and bed chains
1001-3021	Drug Testing Random drug/alcohol testing, pre-employment testing Annual hearing tests
1001-3525	Small Department Equipment Sand and salt sidewalk material spreader, \$6.500 Miscellaneous construction equipment
1002-2040	Street Maintenance The Town maintains 40 miles of roadways. This account funds: Road repairs & cold patch \$2,200 Paint striping contractor/crosswalks \$55,000 + \$3,744.80 for edge lines = \$58,745 Erosion control \$2,250 Gravel, stone, riprap and loam (approx. 1,500 cy @ 23.50/cy = \$35,250) * Note 1.250 cy is for replacement of the Gould St storm water collection system) * Note total = \$98,445 - \$33,714 Gould St = \$64,741
1002-2041	Sidewalks The Town has 12 miles of sidewalk to maintain This account funds sidewalk repairs and an estimate to replace 1,000 ft of sidewalk on Gould St.
1002-2042	Storm Sewers Miscellaneous repairs, replace driveway & cross culverts, catch basin repair & replacement frames. This also now included cleaning 718 catch basins and some lines.
1002-2054	Culverts & Basins Replacement of driveway and cross culverts and catch basins, frames/covers Additionally this estimate includes pipe \$23,000 and catch basins \$14,400 for Gould St.
1002-2043	Trash Disposal Trash pickup for downtown, all parks, Public Safety, Town Offices and roadside dumping. Trash bags, trash container maintenance
1002-2049	Rental Equipment examples: Wheel loader rental (winter) Truck rental for hauling snow
1002-3017	Engineering Professional services as needed for sidewalks, drainage projects, roads, bridges
1002-3023	Street Paving Overlays and grinding, crack sealing, repairs according to condition/need assessment
1004-1225	Parking Lot Lease Winter maintenance of leased parking spaces at the Church of Christ Scientist Church on Central St. and the Knox Mill Lease/Purchase of Knowlton Street and Knox Mill Parking Lots - To be off-set with Downtown TIF revenue
1004-2070	Parking Lot Maintenance Funds repairs, landscaping, striping and maintenance at Town parking lots
1005-3033	Tree Maintenance Tree cabling, pruning and removal of dead and potentially dangerous trees
1005-3034	Shade Tree Planting The Town has historically funded a portion of the cost for residents to plant new or replacement shade trees. The Town has taken on the tree planting and this budget amount accounts for the planting of 30 new trees
2008-2050	Megunticook Dams This account funds the inspections and repairs of the East and West Megunticook dams Camden and Lincolnville share in maintenance and repair costs: Camden: 67% and Lincolnville: 33%

Dam Control Agent \$2,100/yr/dam + FICA/Me
Wages for labor to remove debris from gate, shovel access, repair misc. small
Inspect East Dam gate tunnel estimate
Comprehensive underwater inspection

Montgomery Dam
This account funds annual inspections and repairs.
Independent Engineer inspection
Dam Control Stipend + FICA/Medicare
Miscellaneous Repairs
Wages for labor to remove debris from gate, shovel access, repair misc, small

Seabright Dam
Beginning with FY18, costs for inspections and repairs, which were previously covered by the Seabright Hydro Fund are budgeted here.
Dam Control Agent stipend + FICA Medicare
Comprehensive underwater inspection
Misc Repairs (e.g. Add Riprap)
Wages for labor to remove debris from gate, shovel access, repair misc, small

Public Works 10-01 PUBLIC WORKS DEPARTMENT

	Muscally 1, 2, River II.	FY 25 Town	Manager	65,000	146,000																																			
	ASSOCIATED REVENUES	Account	711000000	Local Road Assistance	Loan Proceeds-PW Trucks																																			
				90-05-04	TO-04-06																		NO.																	
	- A- A-	Town	manager	688,000	30,000	32,000	57,800	74.100	246,000	200	2007	1,200	2,000	4,500	3,500	40,000		1,000	4.500	2,000	125,000	7,000	2,000	1,200	1.200	200	13,000	47,000	11,000	1,000	10,000	98,500	35,000	91,000	15,000	75,000	40,000	3,000	250,000	39,000
EXPENSES	CONTRACTOR OF THE PARTY OF THE	Account	Time Means	Part Time Wages	Dam Control Agent	Overtime	FICA & Medicare	ICMA/MPERS	Health Insurance	Travel Stipend	Office Supplies	Supplies (Cleaning & Bldg)	Bidg Hardware Supplies	Signs	Safety Equipment	Gas/Diesel/Oil	Downtown Signs	Professional Development	Uniforms/Clothing Allowance	Traffic Control Devices	Winter Salt & Sand	Electricity	Heat	Water/Sewer	Communications	Radios	Building Maintenance	Fleet Maintenance	Plow Maintenance	Drug Festing	Small Dept Equipment	Succe Hameriance	Storm Drains	Trach Diggs	Rental Equipment	Culverts & Rasins	Engineering	Street Paving	Parking of Maintenance	Tree Maintenance
			1001-0101	1001-0105	1001-NEW	1001-0110	1001-0501	1001-0505	1001-0510	1001-0517	1001-1001	1001-1006	1001-1009	1001-1010	1001-1013	1001-1014	1001-1016	1001-1202	1001-1205	1001-1220	1001-1221	1001-1501	1001-1505	1001-1510	1001-1520	1001-2025	1001-2030	1001-2037	1001-2038	1001-3021	1002-3040	1002-2041	1002-2042	1002-2043	1002-2049	1002-2054	1002-3017	1002-3023	1004-2070	1005-3033

Community Services 20-01 COMMUNITY SERVICES

		FY 22	FY 23	FY 24	FY 24	FY 25	FY 25	FY 25	FY 25
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
2001-2840	American Legion (Memorial Day)	2,500	3,000	4,000	4,000	4,000	4,000	4,000	20410
2001-2845	Camden Garden Club	3,000	4,000	4,000	4,000	4,000	4,000	1,000	
2001-2841	Camden-Rockport Historical	4,000	4.000	4,000	4,000	4,000	4,000	4,000	
2001-2843	Merryspring, Inc.	1,000	1,000	1,000	1.000	1,000	1.000	1,000	
2001-2844	PenBay YMCA Teen Center			-,555	-,,,,,	-,000	1,000	1,000	
2001-NEW	Community Liaison Support	-		-	-	55,000	55,000	55.000	
2001-2817	Megunticook Watershed Associatic	20	6,500	6,500	6,500	7,000	6,500	6,500	
2001-NEW	Curtis Island Foundation	_	0,000	0,500	0,500	20,000	0,500	4.000	
Total Comm	unity Services	10,500	18,500	19,500	19,500	95,000	74,500	74,500	
	The manual to 1				_	387.2%	282.1%	282.1%	-100.09
	The requests are presented as su	ibmittea					Change o	ver FY 24	

Culture & Recreation 20- 02 Camden Public Library

		FY 22	FY 23	FY 24	FY 24	FY 25	FY 25	FY 25	FY 25
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
2002-2801	Camden Public Library	493,000	523,000	555,000	370,000	585,000	585,000	585,000	- Out a
Total Camde	n Public Library	493,000	523,000	555,000	370,000	585,000	585,000	585,000	
					_	5.4%	5.4%	5.4%	-100.0%

Annual funding in support of the Camden Public Library

Culture & Recreation 20- 02 Camden Public Library

		FY 22	FY 23	FY 24	FY 24	FY 25	FY 25	FY 25	FY 25
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
2002-2801	Camden Public Library	493,000	523,000	555,000	370.000	585,000	585,000	585,000	20010
Total Camde	en Public Library	493,000	523,000	555,000	370,000	585,000 5.4%	585,000 5,4%	585,000 5.4%	-100.0%
					_		Change o	ver FY 24	100.070

Annual funding in support of the Camden Public Library



Camden Public Library 55 Main Street Camden, Maine 04843 Phone: 207-236-3440 Fax: 207-236-6673

www.librarycamden.org

TO: Budget Committee and Select Board

FROM: Nikki Maounis, Library Executive Director

DATE: February 2, 2024

RE: Library Budget Overview

Over the years, the Town has funded us at just under the 50% level. The second half of what is needed to sustain the Library, Harbor Park, and Amphitheatre, is earned by library trustees, volunteers, and staff. That 50% doesn't come easily - it comes from donations, business support, grants, book sales, wedding and grounds use fees, art sales, photocopies, endowment, and anything else we can think of to add to the mix. In addition, many of our capital needs have been funded over the years with private donations and grants to support specific projects.

At the library we strongly believe in Return on Community. In the last year, for every dollar of Town funding, we matched it at a level of \$1.04 in private funding. As mentioned, our private funding consists of grants, fees, endowment funds and numerous small donations from many individuals. We can't help but emphasize what a great value we are to the taxpayer. We believe the Camden Public Library, perhaps more than any other institution in town, is an anchor for the community – which is why we use those words in our mission statement.

More than 80% of Camden's residents have a library card and use the library. It is also our privilege to help maintain Harbor Park and the National Historic Landmark Amphitheatre. Both parks continue to play a huge part in ensuring the quality of life for our community.

Books are still being checked out, with nearly half of what we check out as e-books or other streaming products. Miss Amy is still encouraging young readers; seniors are still receiving homebound delivery; and businesspeople are utilizing our high-speed WiFi. Curbside pick-up remains popular at about 1,000 items per month. All in all, our Five-Star library remains a constant for our community – an anchor that reliably serves in a time of so much change.

We are facing a few funding challenges this coming fiscal year due to increases in utility and health insurance costs and ensuring that valuable staff members remain with us. Our budget request of \$585,000, a 5% increase over last year, reflects those needs. We hope for your support.

			1 2022	F1 2023	FY 2024	FY 2025
		July 2020 - June 2021 Actual	July 2021 - June 2022 Actual	July 2022 - June 2023 Actual	Current Year As Budgeted	Proposed
Development Income / Special Funds	Special Funds					
4002 Donations /Busin	4002 Donations /Business Support/Unrestricted Grants	185,960	243,010	707 217	100,000	
4004 Stock the Stacks		3,257	5,444		2,000	215,000
SEAUGED ON CHUNGS	SRAL			8,334	50.000	2000
TOTAL DESIGN TOT THE Future Income	ure income	56,250	68,750		75.000	75,000
O'AL DEVELOPMENT	CONTRACTOR INCOME / SPECIAL FUNDS	245,467	317,204	303,836	m	346,500
Program and Event Income						
4020 Event Revenue		2.365	2 507			
4022F Harbor Arts & B	4022F Harbor Arts & Books Revenue (Fall show)		ACC12		2,000	2,000
40225 Harbor Arts & B	40225 Harbor Arts & Books Revenue (Summer show)				10,000	14,000
4030 Weeting Room Rental Fees	ental Fees		0 0	16	18,000	22,000
TOTAL PROGRAM AND EVENT INCOME	EVENT INCOME	1000			1,000	1,000
		4,365	2,597	29,791	34,000	42,000
REGULAR INCOME						
4250 · Book Sales		21,470	46,076	38.916	37 000	0000
4265-History of Camden book sales	en book sales	089	1.120		2000	20075
4320 Fines Collected		72	0		4,000	DOC'T
4325 Library Card Faes	68	13,122	12,640	13.310	14:000	44 000
4340 History Center Income	сотте	218	905		250	000000
4350 Art Work Sales - Net Profit	Net Profit	304	1,852		1 000	000 6
4420 - MISC. Income-Other	ther	1,877	2,735		300	Onne
4490 - Photo Copier Income	ncome	1,163	1.801	2	2 500	2000
4580 Miscellaneous Sales	ales	65	19		75	DON'C
4620 - Town of Camden	en.	493,000	493,000	523.0	555 0	EQE AND
TOTAL REGULAR INCOME	OME	531,926	560.148			DOO'COC
					. Carriage	C20,150
OTHER INCOME (Trusts, etc.)	itc.)					
5140 Interest Income		1,407	1.574	1 527	1 400	
5150 · CPL Maintenance Fund	ce Fund	31.576	32 444		1,400	T, DOU
5160 - Curlis Trust		18 780	10 244		34,020	35,220
5170 · Centennial Fund	P	A2 430	447/07		70,124	20,664
5180 - Westerfield Trust	et	7.425	CLC,84		53,800	53,800
5190 · Wyatt Trust		001 11	0,630		8,500	6,800
5196 · History Center Fund	pun ₂	10,000	13,323		13,000	12,600
5215 - Winterfest Income	ne	Contain	23,023			
5240 - Amphitheatre Rental	ental	10101	2,428		2,500	3,000
TOTAL OTHER INCOME		000 303	20,200		32,700	20,700
		135,838	162,603	175 259	4770	10 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1

		FT 2021	FY 2022	FY 2023	FY 2024	FY 2025
		July 2020 - June 2021 Actual	July 2021 - June 2022 Actual	July 2022 - June 2023 Actual	Current Year As Budgeted	Proposed
rocal income		915,596	1,042,552	1,089,200	1,131,069	1,179,909
OPERATING EXPENSES						
6010 - Advertising, PR						
6060 · Book Sale Expenses	000		0		200	
6070 · Children's Room Frances	Transper		923	3,386		3,700
6085 Committee	- Apallaca	357	636		2,000	2,000
6095 · Conference Membership Conference	mhornhia feadh Pari	21,004	17,350	22,641	21,000	21,000
Consider Consider Constitution	moership/start Dav	1,588	1,023	1,703	2,500	2.500
or 15 Director's and Officers Liability	mcers Liability	2,298	2,298	2,486	2,300	2.500
6120 Liability Insurance - Other	ce - Other	10,671	11,121	11,780	11.500	11 800
6125 Workers Comp		1,238	1,395	1,242	1.500	1.500
6130 Other - Bond		159	137	137	200	200
6140 · Minerva Expenses	888	4,000	4,000	4,000	4,400	4.600
6150 Merchant/CC Fees	88	1,679	2,147		2 400	000 6
6160 Miscellaneous Expenses	xpenses	480	726	2,378	1,000	200
6190 - Office Supplies		13,189	13,431	13,586	15,000	000
6255 - Photo Copier Expense	хрепве	6,449	6,423	7.294	7 500	מסמיני
6265 · Postage and Shipping	iipping	2,060	1.873	2,092	000.0	0000
6275 Bookkeeping/Accounting	counting	14,527	14,852	15.002	16.800	MON'S
6280 Financial Audit/Review	leview	2,900	5,900	11,300	900/9	20000
6285 Human Resources Consultant	as Consultant	4,306	3,375	2.677	3000	000.6
TOTAL OPERATION EXPENSES	PENSES	206'68	87,610	103,145	103.300	103.100
BOOKS/AV/MAGAZINES/NEWSPAPERS	EWSPAPERS					na die ha
6401 Books/AV		C5 C3	71 150	100.00		
6405 Newspapers/Magazines	jazines	2 909	00147	186,80	000,59	65,000
6410 Lost Book Income	9	(1.872)	5,559		4,000	4,000
TOTAL BOOKS/AV/MAC	TOTAL BOOKS/AV/MAGAZINES/NEWSPAPERS	29,667	73.184	77 245	(T) (T)	(T,800)
BUILDING NEEDS				7,747	07,400	67,200
6455 - Maintenance		43 822	2000			
Siemens project payment to Town	nent to Town	79000	760,042	19,055	27,000	27,000
6457 Facility Reserve (Bd Designated)	(Bd Designated)	10.00	13,250	13,250	13,250	13,250
6460 Janitorial Services		21 500	10,000	8,000		
6505 · Electric		12 001	21,600	21,600	21,600	24,000
6510 · HVAC		13,001	18,672	22,493	24,000	31,500
6515 · Heat - Fuel - unk	6515 · Heat - Fuel - unknown cost per gallon as vet	10.445	286	12,435	9,500	12,500
6520 · Telephone		A OEC	14,933	15,297	17,000	15,500
6525 Security System Maint and Monitoring	Haint and Monitoring	DCC't	5,468	5,630	2,700	5,750
6540 Sewer		300	287	966	1,100	1,000
6545 Water		623	517	886	1,500	2,150
6550 Water Fire Protection	Hon	1070	523	610	1,000	1,000
TOTAL BUILDING NEEDS	Ø	1,070	1,194	1,197	1,200	1,200
		113,665	114,572	121,449	122.850	010 000

FY 2025	Proposed			2,500			000'9		4,500				622,405							24,000					5,000				92		05,436	1,179,909	
FY 2024	Current Year As Budgeted			2,500	1,500		10,000	3,000	2,000	22,000		400	004,505	26.000	48,000	200,01	7,200	2,000	2,000	757 755	201/201		005,00	2000,02	2,000	3 200	2,200	1,850	402,02	62 954		1,131,069	
FY 2023	July 2022 - June 2023 Actual			1,844	0	0	3,870	2,403	4,520	12,637		000 100	12 227	A2 855	61 234	2 400	1, 020	1 063	24.022	707.910		0	17 304	46,634	3,417	3.015	1 240	26 140	6 126	63.876		1,081,232	\$7.968
ヿ	July 2021 - June 2022 Actual		2 104	T/17/2	0 0	0 000	3,368	1,459	0	6,928		552 225		41.275	58,438	7.400	1.410	1.939	26.798	689,485		200	73 588	3 633	C C	3,087	973	25.440	c	63,221		\$ 1,035,000	\$7.552
	July 2020 - June 2021 Actual		1.457	1 454	355	007	2,032	910	-	6,709		464,497		35,065	51,820	7,400	1,465	1,671	21,835	583,753		6 500	12,270	4.702	204	1,175	569	23,320		48,740		906,439	\$9,157
		DEVELOPMENT & PROGRAM	6600 - Annual Fund Drive/Fund Raising Events Exp	6650 Millay Society Expenses	6655 Bench Expenses	6660 Program Expenses	6662 Harbor Arts & Books Exne. (Fall)	Harbor Arta & Books Some (Comment	TOTAL DEVELOPMENT & DOOD AW	O TO DEVELOTING OF PROGRAM	PAYROLL & BENEFITS	6700 - Library Staff	PTO reserve offset/Unemployment Compensation	6719 · Payroll Tax Expense	6735 Health Insurance Premiums	6738 Deductible Reserve/sick leave payout	6740 Health Ins-Administration	6745 - Life insurance	6750 · Retirement Plan	TOTAL PAYROLL & BENEFITS	HARBOR PK & AMPHITHEATER EXPS	5805 - Mowing, etcP&R Dept.	6810 · Parks Maintenance	6815 · Library Gardens	6820 · Electricity/Water-Grounds	6830 · Events Expense	6833 Winterfest expenses	6840 · Directorship-HP&A	6870 · Other Expenses-HP&A	TOTAL HARBOR PK & AMPHITHEATER EXPS.	OTAL EXPENSES		GRAND TOTAL

Culture & Recreation 20-03 HARBOR

2003-0101

Full Time Wages

		FY 22	FY 23	FY 24	FY 24	FY 25	FY 25	FY 25	FY 25
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
	ull Time Wages	62,132	76,398	85,600	55,937	91,000	91,000	91,000	
	Part Time Wages	14,520	17,861	25,700	11,047	26,000	26,000	26,000	
	Overtime	-	-	1,000	54	1,000	1,000	1,000	
	larbor Cierk	22,074	17,772	27,100	21,103	35,000	35,000	35,000	
	ump-Out Boat Operations	28,232	13,694	32,000	16,448	37,000	37,000	37,000	
	ublic Landing Restrooms	-	-	37,200	20,753	30,000	30,000	30,000	
	ICA & Medicare	9,182	9,819	16,300	9,101	17,000	17,000	17,000	
	CMA/MPERS	9,346	7,211	12,900	6,558	13,500	13,500	13,500	
	lealth Insurance	31,040	27,805	37,000	19,460	34,500	34,500	34,500	
	ffice Supplies	119	786	600	431	600	600	600	
	dvertisement & Recruiting	-	467	1,000	268	500	500	500	
	as/Diesei/Oil	152	1,064	800	410	800	800	800	
	rofessional Development	1,012	994	1,800	-	1,800	1,800	1,800	
	niforms/Clothing	521	914	1,200	155	1,200	1,200	1,200	
	ubmerged Lands Lease	11,757	11,707	12,500	8,987	12,500	12,500	12,500	
003-1501 El	ectricity	2,314	3,791	3,000	4,204	6,000	6,000	6,000	
003-1510 W	/ater/Sewer	875	951	1,000	696	1,000	1,000	1,000	
003-1520 Ca	ommunications	1,509	1,360	1,800	739	1,800	1,800	1,800	
003-2001 Gr	eneral Maintenance	9,977	3,502	11,000	3,050	11,000	11,000	11,000	
003-2020 Ed	quipment Maintenance	16,351	13,268	15,400	11,334	16,000	16,000	16,000	
003-2025 Ra	adios	-		200		200	200	200	
003-2045 Ci	urtis Island Lighthouse	_	1,000	500	_	500	500	500 500	
003-2047 Pι	ıblic Lndng Restrooms Maint	-	-,	8,500	9,257	10,000	10,000	10,000	
003-2507 Bo	oat Insurance	4,562	4,691	4,800	3,465	4,800	4,800		
003-3043 Tr	ash Removal	-	.,051	1,000	5,105	500	500	4,800 500	
003-3520 Ha	arbor Management Software	1,375	1,640	5.000	1,320	5,000	5,000	5,000	
otal Harbor & L		227,050	216,695	343,900	204,723	359,200	359,200	359,200	
	_	,	,	/500	W-1/ ED	4.4%	4.4%		100.00
					_	1.170	Change ov	4.4%	-100.0

2000 0202	Harbormaster salary for summer season and winter position
2003-0105	Part Time Wages Deputy Harbormaster generally for 17 weeks @ 20 hrs/week during summer season Jr Deputy Harbormaster for 16 weeks @ 16 hours/week during peak season Harbormaster office receptionist for 8 weeks @ 20 hours/week during peak season & 9 weeks @ 12 hours/week
2003-0130	Harbor Clerk This funds administrative/accounting support provided by Town Office staff.
2003-0137	Pump-out Boat Personnel Operator salary (40 hrs/wk x 10 hrs/wk OT)
2003-0501	FICA & Medicare Required 7.65% employer contribution to Social Security & Medicare
2003-0505	ICMA/MPERS Retirement plans offered are either enrollment in an ICMA Deferred Compensation Plan or enrollment in the Maine Public Employees (MPERS) System. Employees enrolled in ICMA receive up to a 5% match from the Town. The Town's share of MPERS for employees enrolled in the MPERS plan for police officers and firefighters is 12.8% and for Town employees is 9.9%
2003-0510	Health Insurance Health insurance Health insurance coverage is available to full time employees. Part Time Employees that work 20 hours or more per week year round (but less than 30 hours) are eliqible to join at their own expense. Employees hired after Jan 1, 2007 pay a share of dependent coverage. The Town offers employees three plan options with different degrees of employer/employee participation. These plans provide different levels of coverage, and therefore, creates a cost difference. More expensive plans will require more employee cost participation.
2003-1001	Office Supplies General office and department supplies
2003-1004	Advertisement & Recruitment Any advertising to the public; ex: Dinghy removal dates
2003-1014	Gas/Diesel/Oil All fuel for the "Welcome", Boston Whaler and the Alcar 21
2003-1202	Professional Development Maine Harbormaster's Association classes, Homeland Security training, etc.
2003-1205	Uniforms/Clothing Harbormaster and Deputy Harbormaster's uniforms
2003-1206	Submerged Lands Lease Newly assessed annual fee for submerged lands lease with the State.
2003-1501	Electricity Electricity to run office, transient dockage shore power and fishermen. Increase in electricity due to transient use is offset with increased dockage fees. Also pays for hot dog stand electricity. (Hot dog stand pays annual fee of \$2,200 to offset cost)

2003-1510	Water/Sewer Water for three dock systems: Daysailer, public/windjammer and fishermen
2003-1520	Communications Office phone and cell phone
2003-2001	General maintenance & repairs Cleaning supplies, screws, nonskid tape for ramp treads, pot wharf, shackles, chains, PT lumber for wharf, etc.
2003-2020	Equipment Maintenance Boat hooks, bilge pumps, PFD's, electrical equipment, running lights, etc.
2003-2025	Radios VHF radios for office and vessels and replacement batteries
2003-2045	Curtis Island Lighthouse Funding for maintenance and repairs, and reserve fund for future capital improvements
2003-2046	Pump-Out Boat Operations Fuel, miscellaneous supplies and winter maintenance pump out boat insurance 90% total of cost of pumpout boat is reimbursed by the State and is shown as a general Dock based pump out facility
2003-2507	Boat Insurance Insurance for the "Welcome", Boston Whaler and the Alcar 21
2003-3043	Trash Removal Seasonal dumpster at Public Landing for non-commercial trash
2003-3520	Harbor Management Software Outter harbor mooring mapping and data, and communications with mainframe computer hub

Culture and Recreation 20-03 HARBOR & LANDING

	EXPENSES				
		פע אפ		ASSOCIATED REVENUES	
	4411000	Town			FY 25
1000		Manager		Account	LOWER
2003-0101	Full Time Wages	91,000	90-02-06	Pumpout Boat Reimh	Manager
2003-0105	Part Time Wages	26,000	90-17-01	Harbor Permite	10,000
2003-0110	Overtime	1.000	90-17-02	Wait list Food	172,500
2003-0130	Harbor Clerk	35,000	90-17-04	Harbor Doctors Miss	4,000
2003-0137	Pump-Out Boat Operations	37,000	90 17 OF	Talbol Dockage/Misc.	92,000
2003-NEW	Public Landing Restrooms	30,000	20-71-00	Inner Harbor Permits	53,200
2003-0501	FICA & Medicare	30,000	90-17-06	Finger Floats Permits	82,300
2003-0505	ICMA/MPERS	12,000	90-17-07	Permit Late Fees	B
2003-0510	Health Insurance	24 500	90-17-08	Uinghy Permits	22,000
2003-1001	Office Supplies	005,45	90-17-09	Daysailer Permits	20,300
2003-1004	Advertisement & Recruiting	000	90-1/-10	Windjammer Permits	22,500
2003-1014	Gas/Diesel/Oil	000	90-17-11	risnerman Parking Permits	4,900
2003-1202	Professional Development	000	21-/1-06	Inner Harbor Wait List	1,000
2003-1205	Haiforms/Clothing	1,800	90-1/-13	Finger Floats Wait List	1,000
2007 2005		1,200	90-17-19	Terrain Park Manager	25.000
2002-1200	Submerged Lands Lease	12,500	NEW	Harbor Float Replacement	150,000
TOCT-COOK	Electricity	9'000			
2003-1510	Water/Sewer	1,000			
2003-1520	Communications	1,800	Total		
2003-2001	General Maintenance	11,000			
2003-2020	Equipment Maintenance	16.000			
2003-2025	Radios	200			
2003-2045	Curtis Island Lighthouse	2005			
2003-NEW	Public Lndng Restrooms Maint	10.000			
2003-2507	Boat Insurance	4 800	,		
2003-3043	Trash Removal	200/			
2003-3520	2003-3520 Harbor Management Software	2000			
Subtotal Har	bor & Landing	359,200			
CAPITAL IME	CAPITAL IMPROVEMENT APPROPRIATIONS				
3004-4458	Harbor Float Replacement	150,000			
Total Harbor & Landing	& Landing	000			
		_	lotal Harbor & Landing	r & Landing	613,700

DEPARTMENT NET EXPENSE: (\$104,500)

Culture & Recreation 20-04 PARKS & RECREATION

		FY 22	FY 23	FY 24	FY 24	FY 25	FY 25	FY 25	FY 25
	Account	Actuals	Actuals	Budget	YTDs	Dept.	Town	Budget	Select
2004-0101	Full Time Admin Wages	67.544	60.004			Head	Manager	Committee	Board
2004-0101		67,541	69,294	77,000	50,300	80,400	80,400	80,400	
	Full Time Parks Wages	139,813	180,170	209,700	125,498	304,400	304,4 00	304,400	
2005-0105	Part Time Wages	11,105	15,452	10,000	14,066	~	2	-	
2004-0135	Program Wages	6,865	10,495	15,000	10,094	12,000	12,000	12,000	
2005-0138	Public Landing Rstrm Wages	-	36,951	-	858	*	-	,	
2004-0501	FICA & Medicare	19,407	23,654	26,400	15,530	30,400	30,400	30,400	
2004-0505	ICMA/MPERS	19,592	12,128	32,000	16,070	38,100	38,100	38,100	
2004-0510	Health Insurance	69,549	63,499	74,300	39,268	105,400	105,400	105,400	
2004-1001	Office Supplies	1,170	1,287	1,500	888	1,500	1,500	1,500	
2005-1010	Signs	3,451	7,040	2,000	-	2,000	2,000	2,000	
2004-1013	Safety Equipment	220	362	600	_	600	600	600	
2005-1014	Gas/Diesel/Oil	8,162	6,360	6,000	2,293	6,000	6,000	6,000	
2004-1201	Mileage	398	233	400	105	400	400	400	
2005-1205	Uniforms/Clothing Allow	2,354	2,200	2,250	2,660	2,500	2,500		
2005-1273	Maintenance Shop-Tools/Supplies	937	465	1,000	14	500	2,500 500	2,500	
2004-1227	Program Expenses	5,064	4,714	4,500	3,015	4,500	4,500	500	
2004-1228	Water Quality Monitoring	245	210	300	175	7,500	4,500	4,500	
004-1229	Lodge Expenses	832	977	1,000	1/3	1,000	1 000	-	
004-1501	Electricity	7,283	14,381	7,500	20,204	25,000	1,000	1,000	
004-1505	Heat	1,769	5,297	7,300	20,204 844	1,100	25,000	25,000	
005-1510	Water/Sewer	2,068	2,240	2,500	1,294		1,100	1,100	
004-1520	Communications	2,915	4,328	3,000	2,781	2,500	2,500	2,500	
004-2015	Grounds Maintenance	18,796	10,763	9,000		4,000	4,000	4,000	
004-2030	Building Maintenance	12,799			8,933	10,000	10,000	10,000	
005-2020	Equipment Maintenance	22,835	12,360	8,000	8,147	10,000	10,000	10,000	
005-2047	Public Landing Restrooms Maint		13,964	20,000	14,431	20,000	20,000	20,000	
005-2044	Rockport Tax	9,291	8,623	200	-	-	-	-	
005-20-1	Trash Removal	307	239	300	338	400	400	400	
005-3032		5,671	8,040	5,000	3,729	5,500	5,500	5,500	
	Porta Potty Rentals	9,143	11,123	9,000	5,371	9,000	9,000	9,000	
005-2033	Skate Park Maintenance	4,000	- 5	4,000			-	41	
004-2802	Lake Steward	6,100	9				-	1.60	
004-3012	Organization Dues		220	200	220	250	250	250	
004-3035	Security Services	381	129	750	258	750	750	750	
005-3525	Small Dept Equipment	26	146	500	258	500	500	500	
004-3038	Summer Program Contract	10,810	15,725	16,500	23,488	25,000	25,000	25,000	
004-NEW	Snow Bowl Operational Subsidy			-			150,000	150,000	
otal Recreat	tion	470,899	543,069	550,900	370,272	703,700	853,700	853,700	
						27.7%	55.0%	55.0%	-100.0

Wages for 2 full-time employees 26 weeks per year. 1 Director, 1 Admin Asst.

2005-0101 **Full Time Parks Wages**

Wages for 10 full-time employees 30 weeks per year.

2004-0135 **Program Wages**

Bus driver wages for summer recreation program, reimbursed by YMCA

2004-0501 FICA & Medicare

Required 7.65% employer contribution to Social Security & Medicare

2004-0505

Retirement plans offered are either enrollment in an ICMA Deferred Compensation Plan or enrollment in the Maine Public Employees (MPERS) System. Employees enrolled in ICMA receive up to a 5% match from the Town. The Town's share of MPERS for employees enrolled in the MPERS plan for police officers and firefighters is 12.8% and for Town employees is 9.9%

2004-0510 **Health Insurance**

Health Insurance
Health insurance coverage is available to full time employees. Part Time Employees that work 20 hours or more per
week year round (but less than 30 hours) are eliqible to join at their own expense. Employees hired after Jan 1, 2007
pay a share of dependent coverage. The Town offers employees three plan options with different degrees of
employer/employee participation. These plans provide different levels of coverage, and therefore, creates a cost
difference. More expensive plans will require more employee cost participation.

2004-1001 Office Supplies

General office supplies

2005-1010

Signs Trail kiosk, maps, trail signs, various park signs

2004-1013 Safety Equipment

First Aid kit resupply; ergonomic office equipment. Steel toed boots and other PPE, safety inspection recommendations.

2005-1014

Gas/Diesel/Oil
Trucks, tractor, ATV's, mowers, chain saws

2004-1201

Mileage reimbursement when staff uses personal vehicles for work purposes

2005-1205

Uniforms/Clothing Allowance \$250 for FT staff; \$125 for summer seasonal staff.

2005-1273 **Maintenance Shop**

Misc tools and supplies

2004-1227

Includes mountain bike events, running races, scuttle (obstacle race), summer rec. supplies and park brochures

2004-1228

Ouarterly lodge water testing and registration
Includes funding for Megunticook Watershed Association to conduct water quality monitoring at 5 locations on the lake & river

2004-1229	Lodge Expenses Cleaning & bathroom supplies
2004-1501	Electricity Lodge expense April - October.
2005-1505	Heat April - October Maintenance Shop
2005-1510	Water/Sewer Village Green, Public Landing restrooms, Laite Beach
2004-1520	Communications Telephone expense, cell phones April - October
2004-2015	Grounds Maintenance Ball field maintenance contract & misc facility grounds maintenance, including mountain bike trail maintenance and bridges
2004-2030	Building Maintenance Routine building maintenance
2005-2044	Rockport Tax Property tax on small piece of land on Ragged Mountain that is located in Rockport
2005-3032	Trash Removal All trash removal April - October Parks and downtown Seasonal portable toilets

2005-1010	Porta-Potty Rentals
2005-2033	Skate Park Maintenance
2005-2033	Organizational Dues
2004-3035	Security Services 1/2 Lodge alarm monitoring and maintenance, ie: security camerals and lock changes.
2005-3525	Small Dept Equipment Small grounds equipment replacement
2004-3038	Summer Program Contract Contract with YMCA to operate Summer Youth Recreation Program
2004-NEW	Snow Bowl Operational Subsidy To fund yearly operational deficits at the Snow Bowl

Culture & Recreation 20-06 CAMDEN OPERA HOUSE AUDITORIUM

		FY 22	FY 23	FY 24	FY 24	FY 25	FY 25	FY 25	FY 25
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
2010-2811	Camden Opera House	282,144	326,553	231,000	231.000	268,350	268,350	268,350	
Total Camde	n Opera House	282,144	326,553	231,000	231,000	268,350 16.2%	268,350 16,2%	268,350 16.2%	-100.0%
	Annual funding in cupoet a	54 5 4 6					Change o	ver FY 24	

Annual funding in support of the Camden Opera House Auditorium

(

Culture and Recreation 20-05 PARKS & RECREATION

		FV 25	Lown	Manager		13,000	0,000																								
	ASSOCIATED REVENUES			ACCOUNT	Summer Rec Revenue	Harbor Park Mowing																									
			e de la companya de		90-12-06	90-15-09		u e	404				30					out out	26			1000					Side:				
		FY 25	Town	Manager	80,400	304,400	1	12.000	30,400	38,100	105,400	1,500	2,000	009	000'9	400	2,500	200	4.500	8,820	1,000	25,000	1,100	2,500	4,000	10,000	10,000	20,000	400	5,500	000'6
CAPTAGE	EAFERSES		Account		Full Time Admin. Wages	Full Time Parks Wages	Part Time Wages	Program Wages	FICA & Medicare	ICMA/MPERS	Health Insurance	Office Supplies	Signs	Safety Equipment	Gas/Oil/Diesel	Mileage	Uniforms/Clothing Allowance	Maint. Shop-Tools/Supplies	Program Expenses	Water Quality Monitoring	Lodge Expenses	Electricity	Heat	Water/Sewer	Communications	Grounds Maintenance	Building Maintenance	Equipment Maintenance	Rockport Tax	Trash Removal	Porta Potty Rentals Skate Park Maintenance
					2004-0101	2005-0101	2005-0105	2004-0135	2004-0501	2004-0505	2004-0510	2004-1001	2005-1010	2004-1013	2005-1014	2004-1201	2005-1205	2005-1273	2004-1227	2004-1228	2004-1229	2004-1501	2004-1505	2005-0510	2004-1520	2004-2015	2004-2030	2005-2020	2005-2044	2005-3032	2005-3189 2005-2033

Culture & Recreation 25-05 CEMETERY MAINTENANCE

		FY 22	FY 23	FY 24	FY 24	FY 25	FY 25	FY 25	FY 25
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
2505-0101	Full Time Wages	23,017	24,053	26,100	18,541	41,000	41,000	41.000	
2505-0105	Part Time Wages	7,783	7,361	7,200	11,549	-	2	12,000	
2505-0501	FICA & Medicare	2,337	2,139	2,800	2,302	3,200	3,200	3,200	
2505-0505	ICMA/MPERS	2,071	1,344	2,700	3,069	4,000	4,000	4,000	
2505-0510	Health Insurance	3,389	11,433	8,300	9,219	12,500	12,500	12,500	
2505-1013	Safety Equipment			300	-	300	300	300	
2505-1014	Gas/Diesel/Oil	-	1,039	1.000	679	1,000	1,000	1,000	
2505-2015	Grounds Maintenance	885	113	1,000	-	1,000	1,000	1,000	
2505-2020	Equipment	2.092	1.614	1,200	1.314	1,200	1,200	1,200	
2505-3525	Small Dept Equipment	374	231	500	-,	500	500	500	
Total Cem M	1aintenance	41,948	49,327	51,100	46,673	64,700	64,700	64.700	
						26.6%	26.6%	26.6%	-100.09
NOT	E: This budget is funded by th	e Cemetery Associat	ion.				Change o		200107

Full Time WagesWages for 1.5 Parks employees assigned to cemetery maintenance for the season.

2505-0105 Part Time Wages

2505-0101

Seasonal employees

2505-0501 FICA & Medicare

Required 7.65% employer contribution to Social Security & Medicare

2505-0505 ICMA/MPERS

Retirement plans offered are either enrollment in an ICMA Deferred Compensation Plan or enrollment in the Maine Public Employees (MPERS) System. Employees enrolled in ICMA receive up to a 5% match from the Town. The Town's share of MPERS for employees enrolled in the MPERS plan for police officers and firefighters is 12.8% and

for Town employees is 9.9%

2505-0510 **Health Insurance**

Health insurance coverage is available to full time employees. Part Time Employees that work 20 hours or more per week year round (but less than 30 hours) are elicible to join at their own expense. Employees hired after Jan 1, 2007 pay a share of dependent coverage. The Town offers employees three plan options with different degrees of employer/employee participation. These plans provide different levels of coverage, and therefore, creates a cost difference. More expensive plans will require more employee cost participation.

2505-1013

Safety EquipmentSteel toed boots and other PPE, safety inspection recommendations.

2505-1014 Gas/Diesel/Qil

Tractors, mowers, weed whackers and leaf blowers

2505-2015 **Grounds Maintenance**

Misc. grounds maintenance

2505-2020 Equipment

Equipment repairs and maintenance & rental

2505-3525 **Small Dept Equipment**

Small equipment purchases

CEMETERIES 25-05 Cemetery Maintenance

		C7 14		Manager	64,700									64,700
ASSOCIATED REVENUES			Account		cernetery Maintenance									Total Cemetery Maintenance
				00-15-07	113	10/		TAI	160	N/I	-7			
	FY 25	Town	Managar	41 000	-	3.200	4.000	12,500	300	1,000	1,000	1,200	500	64,700
EXPENSES		***************************************	TECOPE I	Full Time Wages	Part Time Wages	FICA & Medicare	ICMA/MPERS	Health Insurance	Safety Equipment	Gas/Diesel/Oil	Grounds Maintenance	Equipment	Small Dept Equipment	Total Cemetery Maintenance
				2505-0101	2505-0105	2505-0501	2505-0505	2505-0510	2505-1013	2505-1014	2505-2015	2505-2020	2505-3525	Total Cemet

DEPARTMENT NET EXPENSE: \$0

Debt/Capital/Contingency DEBT SERVICE-PRINCIPAL

		FY 22	FY 23	FY 24	FY 24	FY 25	FY 25	FY 25	FY 25
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
3001-4017	2016 General Obligation Bond	43,000	43,000	43,000	43,000	43,000	43,000	43,000	
3001-4019	2018 Gen. ObMech St/Dams	27,200	27,200	27,200	27,200	27,200	27,200	27,200	
3001-4023	2018 Seabright Dam	23,000	23,000	23,000	23,000	23,000	23,000	23,000	
3001-4203	2019 Bayview St. Drainage	16,000	16,000	16,000	16,000	16,000	16,000	16,000	
3001-4060	Tannery Demolition	50,354	52,279	54,283	54,272	56,357	56,357	56,357	
3001-4155	Public Safety Building	49,960	49,960	49,960	49,960	-		50,557	
3001-NEW	Ambulance	-	-	-	-	-	-	-	
3001-4223	PW Sidewalk Tractor	13,988	14,571	-	_	-	-		
3001-4262	Wastewater Treatment Plant	64,612	#1		8	-	_		
3001-4263	Rawson Ave Pump Station	44,000	44,000	44,000	44,000	44,000	44,000	44,000	
3001-4272	Sea/Mt Battie St Pump Stations ¹	29,700	29,700	29,700	29,700	29,700	29,700	29,700	
3001-4425	RMRA/Snow Bowl Redevelopment ¹	105,300	105,300	105,300	105,300	105,300	105,300	105,300	
3001-4112	SCBA/Compressor/Air Bottles	24,387	24,736	,	*	*	105,500	103,300	
3001-4209	Wacker Neuson Loader	18,286	18,870	_	_	**		_	
3001-4217	LED Streetlight Conversion	31,792	32,740	33,725				_	
3001-4218	Pearl St. Project IFB	36,000	36,000	36,000	36,000	36,000	36,000	36,000	
3001-4204	West Dam Repairs IFB	10,832	11,110	11,110	11,110	11,110	11,110	11,110	
3001-4245	PW Equipment-Mini Excavator	4,933	5,037	5,143	5,143	5,250	5,250	5,250	
3001-4233	PW 2021 Ford F-550 Plow Truck	11,505	9,529	9,783	9,777	10,048	10,048	10,048	
3001-4235	PW 2021 Ford F-550 Plow Truck	11,506	9,529	9,783	9,777	10,048	10,048	10,048	
3001-NEW	PW 2023 Ford F-350 Truck	,	-	549	-	10,860	10,860	10,860	
3001-4025	Energy Performance Lease	143,550	102,293	104,433	104,433	109,080	109,080	109.080	
3001-4426	Pks/Rec 2021 GMC Plow Truck	,	6,275	6,385	6,374	6,542	6,542	6,542	
3001-4116	FD 2021 Alexis Mini Pumper Truck		-,	23,056	23,792	21,992	21,992	21,992	
	ervice Principal	759,905	661,129	631,861	598,838	565,487	565,487	565,487	
	-			,	,	-10.5%	-10.5%	-10.5%	-100,0%
					_	7,77	Change of		100,07

Purpose: The Town issues bonds to fund equipment and projects which generally cost in excess of \$100,000 and/or have a useful life of more than 15 years. By borrowing, the Town can spread the costs of the projects and equipment over their useful life which ensures that those are benefiting from them share in the cost. The debt service budget shows the annual payments (principal and interest) due on each bond or loan.

Debt/Capital/Contingency

		FY 22	FY 23	FY 24	FY 24	FY 25	FY 25	FY 25	FY 25
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
3002-4017	2016 General Obligation Bond	4,343	3,674	2,955	1,664	2,178	2,178	2,178	
3002-4019	2018 Gen. ObMech St/Dams	10,218	9,582	8,914	4,628	8,215	8,215	8,215	
3002-4023	2018 Seabright Dam	4,660	4,107	3,534	1,912	2,941	2,941	2,941	
3002-4203	2019 Bayview St. Drainage	1,086	786	480	318	162	162	162	
3002-4060	Tannery Demolition	10,429	8,504	6,501	6,511	4,427	4,427	4,427	
3002-4155	Public Safety Building	5,313	2,758	256	255	· ·	-	1,167	
3002-NEW	Ambulance	-	-		-				
3002-4223	PW Sidewalk Tractor	1,188	605	_			_	_	
3002-4262	Wastewater Treatment Plant	4,133	-	_		-			
3002-4263	Rawson Ave Pump Station	4,279	3.817	3,355	3,355	2,893	2,893	2,893	
3002-4272	Sea/Mt Battle St Pump Stations	11,633	10,742	9,851	5,148	8,960	8,960	8,960	
3002-4425	RMRA/Snow Bowl Redevelopment	41,243	38,084	34,925	18,252	31,766	31,766	31,766	
3002-4209	Wacker Neuson Loader	1.440	804	5 1,525	10,232	31,700	31,700	31,700	
3002-4112	SCBA/Compressor/Air Bottles	1,924	1,079	-	-	_	_		
3002-4217	LED Streetlight Conversion	2,944	1,996	1,012	~	_		-	
3002-4245	PW Equipment-Mini Excavator	1,015	911	806	804	698	698	600	
3002-4233	PW 2021 Ford F-550 Plow Truck	666	2,642	2,390	2,395	2,125	2,125	698	
3002-4235	PW 2021 Ford F-550 Plow Truck	667	2,642	2,390	2,395	2,125	2,125	2,125 2,125	
3002-NEW	PW 2023 Ford F-350 Truck	-	2,012	2,350	2,333	2,958	2,958	2,123	
3002-4025	Energy Performance Lease	47,090	44,160	42,096	42,095	39,962		2,958	
3002-4426	Pks/Rec 2021 GMC Plow Truck	17,030	1,320	1,210	1,220	1,053	39,962	39,962	
3002-4116	FD 2021 Alexis Mini Pumper Truck		1,220	7,164	6,427	8,227	1,053 8,227	1,053	
	rvice Interest	154,271	138,213	127,839	97,379	118,690	118,690	8.227	
	1100 21101 000	237/2/ I	100,210	12,,039	21,3/3	-7.2%	7.2%	118,690	400.00
					_	-7.270	Change of	-7.2%	-100.09

Debt/Capital/Contingency CAPITAL RESERVES (EQUIPMENT & FACILITIES)

		FY 22	FY 23	FY 24	FY 24	FY 25	FY 25	FY 25	FY 25
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select
3003-4001	Accrued Benefits	20,000	10,000	10,000	10,000	20,000	20,000	20,000	Duaiu
3003-NEW	Paid Family Medical Leave	-	2				10,000	10,000	
3003-4002	Opera House Maintenance	80,000	90,000	50,000	50,000	_	10,000	10,000	
3003-4005	Information Technology	5,000	-	10,000	10,000	10.000	10,000	10,000	
3003-4013	Energy Conservation		-		10,000	10,000	10,000	10,000	
3003-4110	Fire Equipment	_	-	-		_		-	
3003-4115	Fire Truck	5,000	_	_	_			-	
3003-4101	Police Cruiser	5,000	_	30,000	30,000	30,000	30,000	20.000	
003-4205	Storm Drains		_	50,000	50,000	30,000	30,000	30,000	
3003-4211	Parkino		_	20,000	30,000		-	-	
003-4501	Cemetery Reserve		_	2	_		-	-	
003-4431	Library Special Projects Reserve	_	_	2	- 3	-	-	•	
003-4220	PW Facility Improvements	_	_		-	-	•	-	
003-4221	Streets & Sidewalks	_	_	100,000	100,000	-	-	-	
003-4250	Washington Street Sidewalk	100,000		100,000	100,000	-	-	-	
003-4409	Parks & Open Space	15,000	30.000	5	- Š	-	-	-	
003-4413	Snow Bowl	13,000	15,000	100,000	100,000	-			
003-4414	Dams	20,000	15,000	100,000	100,000	-	50,000	50,000	
003-4242	Montgomery Dam	20,000		30,000	30,000	-	-	-	
003-4412	Harbor Dredging	_	- 5	20,000	30,000	•	~	-	
003-4416	Harbor Projects	_	20,000	40,000	40.000	-	-	-	
003-4435	Harbor Boat	_	20,000	30,000	40,000	-	-	*	
003-4436	Steamboat Landing Floats	-	1965		30,000	-	-		
003-4459	Public Landing	-	-	30,000	30,000	-	-	-	
003-4460	Riverwalk	•	-	120,000	120,000	85	-	-	
003-4210	Bridges	100,000	100 000	-		-	-	-	
003-4210	Tree Conservation		100,000	0.000			-	-	
003-4427	River/Habitat Restoration	10,000	5,000	40.000	40.000	-		-	
003- 41 32	John Street	30,000	30,000	40,000	40,000	-	40,000	40,000	
003-4276 003-4055	Revaluation	-	500,000	00 000	00.000	m a linin a	-	-	
otal Capital		205 000	50,000	90,000	90,000	74,000	74,000	74,000	
viai Capital	Reserves	385,000	850,000	730,000	730,000	134,000 -81.6%	244,000 -66,6%	244,000 -66,6%	-100.0

3003-4001	Accrued Benefits - Current Reserve Balance: \$40,123.00 This funds cash-out of benefits when employees retire or leave employment with the Town and vacation/comp Time payouts.
3003-NEW	Paid Family Medical Leave - Current Reserve Balance: \$0.00 State mandated 1% contribution (50/50 split between town and employee) to fund the newly enacted Paid Family Medical Leave law.
3003-4101	Police Cruiser Reserve - Current Reserve Balance: \$30,000,00 Eventual purchase/replacement of the oldest police cruiser in the PD fleet; to include all hardware/software set-up
3003-4002	Opera House Maintenance - Current Reserve Balance: \$48,788.03 Funds to zero out this reserve after work performed to repoint brickwork and replace copper gutters
3003-4005	Information Technology - Current Reserve Balance: \$15,000.00 This has historically helped to fund any unanticipated IT hardware/software purchases for all town departments
3003-4055	Revaluation - Current Reserve Balance: \$29,933.50 Full revaluation by KRT of all town parcels to be completed in FY 2025. Total cost has been quoted at \$220,000.
3003-4412	Harbor Dredging - Current Reserve Balance: \$72,450.00 This Reserve Fund provides funding for the harbor maintenance dredge which is recommended to be done every 10 years. The last dredge was completed in 2013 at a cost of \$130,000.
3003-4413	Snow Bowl - Current Reserve Balance: 119,972.00 This Reserve traditionally funded capital equipment and facility expenses at the Snow Rowl

This Reserve traditionally funded capital equipment and facility expenses at the Snow Bowl. The town ceased funding this reserve in lieu of debt service on RMRA Redevelopment.

3003-4414

Camden Dams - See Balances BelowReserve for future dam repairs and maintenance that would be outside the annual appropriation for dams.

There are two dam reserves:

1. Camden/Lincolnville (Fast & West Dams): Dam Reserve balance \$46.645.00 (Camden money only):

2. Camden Dam Reserves: Reserve balance \$369,138.00
These funds are specifically for the Camden Dam Reserves

Parks & Open Space - Current Reserve Balance: \$75,002.00 This reserve is used to fund capital equipment and major parks projects. 3003-4409

3003-4459

Public Landing - Current Reserve Balance: \$135,199.00
Funding for Public Landing improvements including the boardwalk, lighting, bathrooms, showers and other improvements

3003-4460

Riverwalk - Current Reserve Balance: \$15,000.00
Proposed new fund for construction and land/easement acquisition required for Riverwalk

3003-4210

Bridges - Current Reserve Balance: \$211,252.90Building a source of matching funds for a FY22 Municipal Partnership Initiative Grant with Maine DOT for a new pedestrian bridge on Rawson Avenue. Maine DOT has estimated this is a \$500,000 project w/ MDOT to pay 50% and the Town of Camden to pay 50%.

3003-4427 Tree Conservation - Current Reserve Balance: \$265,650.37

To help address issues that will be caused by Emerald Ash Borer.

Tree protection, removal and remediation activities associated with the Emerald Ash Borer.

3003-4432 River/Habitat Restoration - Current Reserve Balance: \$28,561.00

Megunticook river/dam system
Will be used as match funding for grants to replace/remove dams, create fish passage up the river and wetland restoration will off-set with use of surplus

		FY 22	FY 23	FY 24	FY 24	FY 25	FY 25	FY 25	FY 25
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
3004-4101	Police Cruisers	-	46,386		-	-	·	COMMITTEEC	Doard
3004-New	PD Cruiser/Body/Taser Pkg	-	-	-	_	37,500	1,000	-	
3004-4155	Public Safety Bldg Repairs	-	-	-	_	20,000	20,000	20,000	
3004-NEW	Public Safety-Ambulance	-	-	_	_	400,000	400,000	400,000	
3004-4028	Codes/Planning Vehicle	-	-	35,000	2,852	.00,000	400,000	400,000	
3004-4202	PW Truck (2)	-	_	190,000	78,897	136,000	136,000	136,000	
3004-NEW	TO Steam Burner Install	_	_	,	, 0,05,	10,000	130,000	130,000	
3004-NEW	Auditorium HVAC Upgrade	-	_	20	_	10,000		-	
3004-NEW	TO Building Generator	-	-		_	_		-	
3004-4229	PW Sidewalk Plow	-	-	48	-	110,000	110,000	110,000	
3004-4433	Sea Wall / River Restoration	29,599	_		_	110,000	110,000	110,000	
3004-4458	Harbor Float Replacement	68,970	_		-	150,000	150,000	150,000	
3004-4218	Pearl Street Drainage, Sidewalk Ro	2	20,398	165,000	283,523	100,000	130,000	150,000	
3004-4116	Fire Dept. Mini Pumper Truck	84,325	20,000	100/000	200,520			-	
3004-4106	Fire Dept. Pickup Truck	-	60,000	_		_	5	2	
3004-2045	Curtis Island Painting Projects		28,690	55,000	12,431	_		- 5	
3004-NEW	RMRA Site Law Permitting	-		55,000	12,151	60,000	60,000	60,000	
3004-NEW	Snow Bowl Buildings	-	543		2	00,000	150,000	60,000	
3004-NEW	Snow Groomer	-	300		-	314.000	314,000	150,000	
Total Capital	Improvements	182,894	155,474	445,000	377,703	1,237,500	1,340,000	314,000 1,340,000	
				,		178.1%	201.1%	201.1%	-100
					-	27 012 70	Change of	er FY 24	100.

3004-4101 Police Cruisers Please refer to the vehicle replacement schedule.	
3004-NEW PD Cruiser/Body/Taser Package Major Technology upgrade that allows integration of Police cruiser cameras, tasers and implementing body cameras to operate simultaneous This is year 1 of a 5 year contract	ısly
3004-NEW Ambulance Purchase of new ambulance for transition to Fire/EMS department	
3004-4155 Public Safety Bldg Repairs Partial Roof replacement	
3004-4202 PW Pickup Trucks	
3004-NEW Town Office Steam Burner	
3004-4229 PW Sidewalk Plow	
3004-NEW RMRA Site Law Permitting Required for projects occupying more than 20 acres. Necessary for Round the Mountain trail and other RMRA improvements	

Debt/0	Capital/	Contingency
CONT	NCENC	N/

CONTINGENCY								
	FY 22	FY 23	FY 24	FY 24	FY 25	FY 25	FY 25	FY 25
Account	Actuals	Actuals	Budget	YTDs	Dept.	Town	Budget	Select
3010-1299 Miscellaneous	98.391	50.017			Head	Manager	Committee	Board
Total Contingency	98,391	89,817 89,817	40,000 40,000	25,171 25,171	40,000 40,000	40,000 40,000		
,	30,531	03/01/	40,000	20,272	0.0%	40,000	-100.0%	-100.0
							ver FY 14	-100.0
TOWN GENERAL FUND EXPENSE	9,087,855	10,028,647	11,399,305	7,678,300	12,826,158	12,911,115	12,750,483	
		,,	,,	.,,	12.52%	13.26%	11.9%	-100.0
						Change o	ver FY 24	
TOWN GENERAL FUND REVENUE	4,541,036	4,351,159	4,904,451	2,662,676		5,716,361		
NET TOWN GENERAL FUND BUDGET			6,494,854	5,015,624		7,194,754	12,750,483	
				-	-100.0%	10.78%	96.3%	-100.09
Mid-Coast Solid Waste Corporation						Change o	Ver FY 24	
	FY 22	FY 23	FY 24	FY 24	FY 25	FY 25	FY 25	FY 25
Account	Actuals	Actuals	Assmt	YTDs	Assmt	Assmt	Assmt	Assmt
1001-5001 MCSWC Assessment	237.298	237.007	234,797	176,098	239,025	239,025	239,025	220.02
TOTAL Mid-Coast Solid Waste Corp.	237,298	237,007	234,797	176,098	239,025	239,025	239,025	239,025 239,025
				-	1.8%	1.8% Change o	1.8%	1.89
Total MCSWC Assessments	237,298	237,007	234,797	176.098	239.025	239,025	239,025	239,025
		•		_	1.8%	1.8%	1.8%	1.89
						Change of	er FY 24	
10-01 Assessments: Education & Knox Cour								
	FY 22	FY 23	FY 24	FY 24	FY 25	FY 25	FY 25	FY 25
Account	Actuals	Actuals	Assmt	YTDs	Assmt	Assmt	Assmt	Assmt
005-5005 MSAD #28	8,764,163	9,121,993	9,735,590	6,584,142				
005-5006 Five Town CSD Total Schools	4,133,213 12,897,376	4,153,574 13,275,567	4,337,369 14,072,959	2,891,579 9,475,721				
			24,072,333	5,475,722		-	-	
010-5010 Knox County Tax otal Assessments	1,558,483 14,455,859	1,571,388 14,846,955	1,741,094	1,741,094	2,062,017			
our passonicito	14,433,033	14,640,933	15,814,053	11,216,815	2,062,017 -87.0%	-100.0%	-100.0%	
A 10 100				-	071070	Change ov		-100.0%
0-15 Overlay	FY 22	FY 23	FY 24	FY 24	FY 25	PV 3E	731,237	
Account	Actuals					FY 25	FY 25	FY 25
	Actuals	Actuals	Assmt	YTDs	Assmt	Assmt	Assmt	Assmt
015-5015 Overlay otal Overlay						-		
				_	.=	-	•	•
OTAL GENERAL FUND & ASSESSMENTS	14,693,157	15,083,962	27,448,155	16,408,537	2,301,042	7,433,779	12,989,508	239,025
					-91.6%	-72,9%	-52.7%	-99.1%

OPERA HOUSE - AUDITORIUM

		FY 22	FY 23	FY 24	FY 24	FY 25	FY 25	FY 25	FY 25
	Account	Actuals	Actuals	Budget	YTDs	Dept.	Town	Budget	Select
7601-0101	F. II Time Manage					Head	Manager	Comm.	Board
	Full Time Wages	109,533	139,946	130,600	78,875	157,400	157,400		
7601-0105	Part Time Wages	37,565	30,656	30,700	19,002	32,000	32,000		
7601-0110	Overtime			2,000	22		-		
7601-0501	FICA & Medicare	10,286	12,366	12,500	8,698	14,700	14,700		
7601-0505	ICMA/MPERS	15,287	12,456	16,700	9,852	19,000	19,000		
7601-0510	Health Insurance	40,474	45,651	42,300	22,945	50,500	50,500		
7601-5314	Rental Expense	37,664	-	45,000	30,419	45,000	45,000		
7601-0711	Production Expense	18,324	-	75,000	90,320	75,000	75,000		
7601-1001	Office Supplies	1,822	1,563	1,500	735	1,500	1,500		
7601-1006	Supplies (Cleaning & Bidg)	1,709	881	2,500	555	1,000	1,000		
7601-1202	Professional Development	36	100	500	-	300	300		
7601-5343	Summer Theatre Camp	-	-	3,000	3,000	3,000	3,000		
7601-1916	Jazz in June	-	500	5,000	5,000	5,000	5,000		
7601-1901	Summer Sounds	-	-	6,000	6,000	6.000	6,000		
601-1209	Box Office	6,854	12,375	4,000	5,990	10,000	10,000		
601-1215	Marketing	13,836	17,466	17,000	7,891	18,000	18,000		
601-1501	Electricity	9,883	10,016	8,000	7,322	8,000	8,000		
601-1505	Heat	11,791	13,189	8,500	5,018	8,500	8,500		
601-1510	Water/Sewer	1,427	1,510	1,500	953	1,500	1,500		
601-1520	Communications	600	710	500	400	500	500		
601-3008	IT Services/Hardware/Software		-	2,200	1,365	2,200	2,200		
601-2020	Equipment	-		_,	-	-,200	2,200		
601-2021	Sound System Maintenance	319	829	4,750	336	3,000	3,000		
601-2022	Stage Light Maintenance	574	607	750	220	750	750		
601-2030	Building Maintenance	5,729	3,759	5,000	5,327	6,000	6,000		
601-3013	Equipment Maint Contracts	5,7.25	5,7.55 :=	3,000	3,32,	0,000	0,000		
601-3014	Cleaning (Contracted)	-	_	26,000	14,810		_		
501-3016	Heating/HVAC Maintenance	8,022	9,119	7,000	17,469	10,000	10,000		
601-3026	Sprinkler/Elevator Maint	4,390	8,666	5,000	2,198	5,000	5,000		
501-3035	Security Services	1,260	2,390	1,000	612	1,000	1,000		
501-3525	Small Equipment/Furnishings	747	2,195	3,000	2,108	1,500			
otal OH/Au		338,132	326,450	467,500	347,442	486,350	1,500		
von vri/Au	restrat trees	330,132	320,430	707,300	347,442		486,350	-	-
					-	4.0%	4.0%	-100.0%	-100.0%

Change over FY 24

7601-0101 Full Time Wages

Three employees: Opera House Manager (100% funded), Tech Director/Facility Manager (75% funded), Custodian (50% funded)

7601-0105 Part Time Wages

Opera House Admin Assistance/Box Office 25 hrs/wk

7601-0110 Overtime

For major events/productions requiring additional staffing hours

7601-0501 FICA & Medicare

Required 7.65% employer contribution to Social Security & Medicare

7601-0505 ICMA/MPERS

Retirement plans offered are either enrollment in an ICMA Deferred Compensation Plan or enrollment in the Maine Public Employees (MPERS) System. Employees enrolled in ICMA receive up to a 5% match from the Town. The Town's share of MPERS for employees enrolled in the MPERS plan for police officers and firefighters is 11.8% and for town employees is 9.9%

7601-0510 Health Insurance

Health Insurance coverage is available to full time employees. Part Time Employees that work 20 hours or more per week year round (but less than 30 hours) are eligible to join at their own expense. Employees hired after Jan 1, 2007 pay a share of dependent coverage. The Town offers employees three plan options with different degrees of employer/employee participation. These plans provide different levels of coverage, and therefore, creates a cost difference. More expensive plans will require more employee cost participation.

7601-1001 Office supplies

Office supplies, printer cartridges, misc. expenses

7601-1006 Supplies (Cleaning & Building)

Paper goods (tollet tissue, paper towels), light bulbs, cleaning supplies, small hardware items

7601-1202 Professional Development

Training, workshops, conferences

7601-NEW Summer Theatre Camp

This is a great program, but expensive to do. We priced it low to make it accessible. These funds would bring us to a break-even point

7601-NEW Jazz in June

This is a great event for the town and downtown businesses

7601-NEW Summer Sounds

Extra funds for additional advertising

2024 - 2025 Opera House Auditorium Budget

7601-1215 Marketing Event posters, banners, display and radio advertising; newspapers/magazines, websites and social media. Four color brochure design, printing and distribution. This year will also include OHP marketing expenses, which previously fell into OHP restricted numbers. Professional photography for select events. 7601-1501 50% of building costs shared with Town Office Building budget 7601-1505 OH 40% share of the total annual costs Water/Sewer 7601-1510 OH 50% share with Town Office budget 7601-1520 Communications Office phones, box office phone, cell phones 7601-2020 **Equipment Maintenance** General minor repairs, piano repairs, A/V equip maintenance Sound System Maint 7601-2021 Repairs and maintenance of sound equipment Stage Light Maint 7601-2022 Repairs and maintenance of stage lights and video equipment 7601-2030 **Building Maintenance** Electrical, plumbing, glass, paint, carpentry, repairs and maintenance. 50% shared with Town Offices for shared systems Heating/HVAC Maintenance 7601-3016 Includes 50% maintenance agreements and repairs outside of maintenance agreements. Sprinkler System/Elevator Maintenance 7601-3026 Includes 50% maintenance/inspection agreements and repairs outside of maintenance agreements on sprinkler system. Inspections of elevator, elevator emergency phone to Knox County dispatch 7601-3014 Cleaning Custodial contractors to clean building interior as a replacement for custodian 50% shared with Town Office 7601-3035 50% of maintenance agreement and monitoring services for Northeast Security, plus allowance for repairs. Includes monitoring sprinkler, fire alarms and low heat 7601-3525 Small Equipment Theatrical (stage, audio, video equipment) and front of the house supplies and furnishings

2024 - 2025 Opera House Auditorium Budget

	REVENUE SOURCE	FY 22	FY 23	FY 24	FY 24	FY 25	FY 25	FY 25	FY 25
	Actuals	Actuals	Actuals Budget		Dept. Head	Town Manager	Budget Comm.	Select Board	
OPERA H	OUSE REVENUES								
98-01-01	Rental Revenue	53,942	91,756	87,000	64,180	90,000	90,000		
98-01-02	Opera House Productions	60,351	131,754	84,500	65,340	88,000	88,000		
98-01-03	TIF Fund Support	-	+	20,000	20,000	20,000	20,000		
NEW	Use of PY Fund Balance			(90	190	20,000	20,000		
98-01-04	Production Support	2	12	45,000	-		-		
98-01-05	Town Assessment			231,000	231,000	268,350	268,350		
	Total - Opera House Revenue:	114,293	223,510	467,500	380,520	486,350	486,350	-	

2024 - 2025 Opera House Auditorium Budget Summary

	FY 22	FY 23	FY 24	FY 24	FY 25	FY 25	FY 25 Budget Comm.	FY25 Select Board
	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager		
OPERA HOUSE EXPENDITUR	RES							
Auditorium	338,132	326,450	467,500	347,442	486,350	486,350	_	_
Total - OH Auditorium	338,132	326,450	467,500	347,442	486,350	486,350	-	_
OPERA HOUSE REVENUES								
Rental Revenue	53,942	91,756	87,000	64,180	90,000	90,000	_	_
Production Revenue	60,351	131,754	84,500	65,340	88,000	88,000	_	_
TTF Fund Support	-	-	20,000	20,000	20,000	20,000	-	
Use of PY Fund Balance	-	-		-	20,000	20,000		
Production Support	-	-	45,000	283	+0	*	_	
Town Assessment	-	_	231,000	231,000	268,350	268,350	_	
Total OH Revenues	114,293	223,510	467,500	380,520	486,350	486,350	,	-
NET OPERA HOUSE BUDGET	(223,839)	(102,940)	-	33,078	-	No.	-	